

C0. Introduction

C0.1

(C0.1) Give a general description and introduction to your organization.

Dover is a diversified global manufacturer and solutions provider with annual revenue of approximately \$8 billion. Dover delivers innovative equipment and components, consumable supplies, aftermarket parts, software and digital solutions, and support services through five operating segments: Engineered Products, Clean Energy & Fueling, Imaging & Identification, Pumps & Process Solutions, and Climate & Sustainability Technologies.

The Company's core strengths of ownership, entrepreneurship, and accountability fuel our ability to deliver cutting edge products and solutions to our customers. Dover is headquartered in Downers Grove, Illinois and currently employs approximately 25,000 people worldwide.

Dover's five operating segments are as follows:

Engineered Products delivers industry-leading equipment, components and software serving the vehicle aftermarket, waste handling, industrial automation and aerospace & defense end markets.

Clean Energy & Fueling provides a comprehensive portfolio of safety and efficiency solutions for the convenience retail, fueling and clean energy, cryogenic gas and vehicle wash markets.

Imaging & Identification leads the design and manufacture of equipment, consumables and software, in addition to providing support services for the marking & coding, product traceability and authentication and digital textile printing markets.

Pumps & Process Solutions supplies performance-critical components and solutions for the safe handling of fluids across the chemical, bioproduction, hygienic, energy and diversified industrial markets.

Climate & Sustainability Technologies develops and supplies innovative and energy-efficient equipment and systems serving the commercial refrigeration, heating & cooling and beverage packaging equipment markets.

C0.2

(C0.2) State the start and end date of the year for which you are reporting data.

	Start date	End date	Indicate if you are providing emissions data for past reporting	Select the number of past reporting years you will be providing emissions data
			years	tor
Reporting	January 1	December 31	No	<not applicable=""></not>
year	2021	2021		

C0.3

(C0.3) Select the countries/areas in which you operate.

Argentina Australia Belgium Brazil Canada China Czechia Denmark Dominican Republic France Germany India Italy Japan Malaysia Mexico Netherlands Poland **Russian Federation** Singapore Slovakia Spain Sweden Switzerland Thailand United Kingdom of Great Britain and Northern Ireland United States of America

C0.4

(C0.4) Select the currency used for all financial information disclosed throughout your response. USD

C0.5

(C0.5) Select the option that describes the reporting boundary for which climate-related impacts on your business are being reported. Note that this option should align with your chosen approach for consolidating your GHG inventory. Operational control

C0.8

(C0.8) Does your organization have an ISIN code or another unique identifier (e.g., Ticker, CUSIP, etc.)?

Indicate whether you are able to provide a unique identifier for your organization	Provide your unique identifier
Yes, a Ticker symbol	DOV

C1. Governance

C1.1

(C1.1) Is there board-level oversight of climate-related issues within your organization? Yes

C1.1a

(C1.1a) Identify the position(s) (do not include any names) of the individual(s) on the board with responsibility for climate-related issues.

Position of individual(s)	Please explain
Chief Executive Officer (CEO)	Our Board of Directors (the "Board") provides oversight for the development and execution of our Environmental, Social, and Governance ("ESG") strategy and the incorporation of sustainability- related risks and opportunities, including climate-related risks, into the Company's strategy and operations. Dover's CEO, who is a member of the Board, has management responsibility over ESG issues, including those related to climate change. As part of its continued focus on sustainability, the Board identifies strategic objectives for our CEO that are related to sustainability and, in discharging its oversight responsibilities, considers the Company's progress on ESG in evaluating our CEO's performance. In 2021, the CEO and the Board approved setting science-based targets committing to reduce Dover's operational greenhouse gas emissions 30% and Dover's value chain emissions 15% by 2030 from a 2019 base year. Also during 2021, the Board reviewed the results of the TCFD assessment and scenario analysis conducted in two workshops. The board approved Dover's 2021 acquisitions of Acme Cryogenics, Inc. ("Acme") and ECI Holding Company, LLC ("RegO"), both focused on clean energy solutions, exemplifying Dover's CEO and Board's strategic expansion of the Company's sustainable product offerings. Recognizing these acquisitions and other changes to the Dover portfolio, the CEO, Board, and management made the decision to rename our Fueling Solutions segment to "Clean Energy & Fueling", and our Refrigeration & Food Equipment segment to "Climate & Sustainability Technologies" to better reflect the markets and customers served by these businesses.

C1.1b

(C1.1b) Provide further details on the board's oversight of climate-related issues.

Frequency with which climate- related issues are a scheduled agenda item	Governance mechanisms into which climate- related issues are integrated	Scope of board- level oversight	Please explain
Scheduled – all meetings	Reviewing and guiding strategy Reviewing and guiding risk management policies	<not Applicabl e></not 	Our Board of Directors (the "Board") provides oversight for the development and execution of our Environmental, Social, and Governance ("ESG") strategy and the incorporation of sustainability-related risks and opportunities, including climate-related risks, into the Company's strategy and operations. The Board's oversight spans a wide array of ESG issues, including those related to climate change, health and safety, diversity and inclusion, ethics and compliance, and long-term environmental protection. Directors receive periodic updates on company-wide energy and carbon performance against targets and are regularly briefed on each segment's operational performance including productivity and safety performance. As part of its continued focus on sustainability, the Board identifies strategic objectives for our CEO that are related to sustainability and, in discharging its oversight responsibilities, considers the Company's progress on ESG in evaluating our CEO's performance. The Board also has established a comprehensive enterprise risk management process to identify and manage risks, including any risks related to environmental and social issues. In 2021, the Board was kept abreast of all ESG disclosures and performance including the formalization of our commitment to science-based emissions of 15 percent by 2030 (from a 2019 baseline year) and reducing a goal of reducing scope 1 and scope 2 market-based GHG emissions of 30 percent by 2030 (from a 2019 baseline year) and reducing analysis aligned with the Task Force on Climate-related Disclosures ("TCFD") reporting framework and the publishing of a summary of the results; and the establishment of a working group with four of our largest operating companies by emissions designed to embed sustainability considerations into product development.

C1.1d

(C1.1d) Does your organization have at least one board member with competence on climate-related issues?

	issues	issues	competence in the future
Row Yes		<not applicable=""></not>	<not applicable=""></not>

C1.2

(C1.2) Provide the highest management-level position(s) or committee(s) with responsibility for climate-related issues.

Name of the position(s) and/or committee(s)	Reporting line	Responsibility	Coverage of responsibility	Frequency of reporting to the board on climate-related issues
Chief Executive Officer (CEO)	<not Applicable></not 	Both assessing and managing climate-related risks and opportunities	<not applicable=""></not>	Quarterly
Sustainability committee	<not Applicable></not 	Both assessing and managing climate-related risks and opportunities	<not applicable=""></not>	Quarterly

C1.2a

(C1.2a) Describe where in the organizational structure this/these position(s) and/or committees lie, what their associated responsibilities are, and how climaterelated issues are monitored (do not include the names of individuals).

Our CEO, who is a member of the Board, has management responsibility over ESG issues, including those related to climate change.

To help manage the ESG issues that impact our businesses, we established a cross-functional Sustainability Steering Committee comprised of Dover corporate, including its CEO, and operating company leaders to oversee our sustainability strategy, initiatives, target-setting, performance, and reporting. The Sustainability Steering Committee also considers water- and climate-related risks. The Sustainability Steering Committee aims to meet at least quarterly and provides an update to the Board at least annually. The Sustainability Steering Committee participated in a robust climate risk analysis this past year to understand climate-related risks and opportunities to Dover. The committee also established climate, employee health and safety, and diversity and inclusion goals. This past year, the cross-functional Sustainability Steering Committee helped track progress against the Company's Science-Based Targets, identifying opportunities for improved performance and improved tracking.

Our Senior Vice President, Operations is responsible for managing our processes for internal reporting of energy consumption and GHG emissions. Working with operational and financial representatives from Dover's operating companies, as well as the Sustainability Steering Committee and corporate stakeholders, the Senior Vice President, Operations also coordinates our action plan to achieve energy and greenhouse gas reductions across our facilities worldwide. This group leads the implementation of Dover's energy and greenhouse gas initiatives, monitors energy performance, and provides support, training, and tools for all of Dover's operating companies in pursuit of energy efficiency and carbon reduction.

Our Senior Vice President, General Counsel & Secretary is responsible for managing overall sustainability and ESG reporting and strategy for Dover. She chairs the Sustainability Steering Committee and oversees implementation of the sustainability strategy as set by the CEO and the Board and leads day-to-day action around sustainability disclosure, ESG performance, and governance.

Dover is committed to creating economic value for shareholders by developing products designed to help customers meet their sustainability goals in response to evolving regulatory and environmental standards. Dover believes that sustainability-driven innovation presents a significant growth opportunity while contributing positively to enhanced resource efficiency and reduced.

C1.3

(C1.3) Do you provide incentives for the management of climate-related issues, including the attainment of targets?

	Provide incentives for the management of climate-related issues	Comment
Row 1	Yes	

C1.3a

(C1.3a) Provide further details on the incentives provided for the management of climate-related issues (do not include the names of individuals).

Entitled 1 to i incentive	Type of incentive	Activity incentivized	Comment
Chief M Executive r Officer (CEO)	Monetary reward	Emissions reduction target	The effective oversight and management of ESG matters is one of the CEO's strategic objectives under our Annual Incentive Plan with a weighting of 16.67% for 2021. In 2021, the specific actions included: successfully implementing the second year of a multi-year ESG strategic plan by further improving transparency and setting public facing goals on ESG topics. Actions completed in 2021 to support these objectives included seeking shareholder feedback and considering other external perspectives; conducting a climate risk assessment and scenario analysis aligned with the Task Force on Climate-related Financial Disclosures ("TCFD") reporting framework and publishing a summary of the

C2. Risks and opportunities

C2.1

(C2.1) Does your organization have a process for identifying, assessing, and responding to climate-related risks and opportunities? Yes

C2.1a

(C2.1a) How does your organization define short-, medium- and long-term time horizons?

	From (years)	To (years)	Comment
Short-term	0	3	
Medium-term	3	10	
Long-term	10	30	

C2.1b

(C2.1b) How does your organization define substantive financial or strategic impact on your business?

One way that Dover defines a substantive financial or strategic impact on our business when identifying and assessing climate-related risks is an event or trend that could drive a significant positive or negative change in our sales revenue, pre-tax earnings, market position, competitive landscape or product innovation. Examples include innovative new products that would meet significant customer needs, or a sustained downturn in a key market that would reduce demand for our products and services. We use a number of criteria to identify a substantive financial or strategic impact including an evaluation of the potential impact on our finances, operations, reputation, business strategy, and legal and regulatory compliance. We also assess the likelihood and severity of the impact, and our ability to implement controls to mitigate impact. Financial impact is based on a scale which ranks impact into five categories, from a "Low" impact event with a potential financial impact of \$2 million to a "Critical" impact event with a potential financial impact of \$10 million. Since climate-related risks are evaluated on a longer time horizon than other enterprise risks, this scale was used as a guide together with other factors for relative risk ranking of climate-related risks and opportunities. In the future, a climate-specific risk impact scale may be developed.

Additionally, risks that impact our ability to operate that may not meet the financial thresholds defined above may also be considered to be of substantive impact. For example, shut downs of manufacturing facilities due to extreme weather events.

(C2.2) Describe your process(es) for identifying, assessing and responding to climate-related risks and opportunities.

Value chain stage(s) covered Direct operations Upstream Downstream

Risk management process Integrated into multi-disciplinary company-wide risk management process

Frequency of assessment More than once a year

Time horizon(s) covered Short-term

Medium-term Long-term

Description of process

The assessment of risk and opportunities includes consideration of the potential impact of the risk on our overall market position, competitive landscape, product innovation, sales revenue and pre-tax earnings, as well as the likelihood and severity of the impact and mitigating controls in place. We have established a risk assessment team consisting of senior executives, which annually, with the assistance of a consultant, oversees a risk assessment made at the segment and operating company levels and, with that information in mind, performs an assessment of the overall risks our company may face, including with respect to any climate related risks. Each quarter, this team reassesses the risks at the Dover level, the severity of these risks and the status of efforts to mitigate them and reports to the Board on that reassessment. In addition to our enterprise risk assessment process, we conducted a detailed climate risk assessment process during which members of the Sustainability Steering Committee (SSC) analyzed a broad range of climate-related risks and opportunities to Dover Corporation and all our operating companies. The process began with an initial workshop to provide background on climate risk and opportunity assessments to those in the SSC new to climate risk analysis followed by the group prioritizing a broad universe of existing and emerging climate-related risks and opportunities based on criteria such as impact, likelihood, materiality to Dover, and level of stakeholder concerns. From the initial list, eight top physical risks, transition risks and opportunities were prioritized for detailed consideration in a scenario analysis to further understand the potential impacts and test Dover's resilience to these top risks and opportunities under two difference climate scenarios. These risks will be considered for incorporation into the broader enterprise risk management process where risk owners manage risks based on risk appetites and regularly review risks to understand and monitor enterprise resilience. The climate risks will also be primarily managed by the Sustainability Steering Committee and designated risk owners. The process described above has been used to identify, assess and respond to physical risks and/or opportunities. For example, as part of our climate risk analysis, we consider appropriate risk and opportunity responses to support Dover resiliency to the physical risks of climate change. During a workshop with cross-functional leaders representing all key areas of Dover corporate and all sectors through operating company leaders we aligned on 2 key physical risks after identifying and assessing a wide range of physical risks, both chronic like temperature rise and sea level rise, as well as acute like disruptions from climate-related extreme weather. These were then assessed in further detail to evaluate the impact and likelihood to Dover under two different climate scenarios and to further prioritize which risks and opportunities are most pressing to respond to. For example, the two top physical risks under a business-as-usual scenario are both acute physical risks like increased frequency and severity of climate-related extreme weather events and their impact on Dover directly and our supply chain. To respond to these risks, our response planning process for natural disasters and severe weather evaluates physical risks posed by climate change for our facilities, operations, and, most importantly, the health and safety of our employees. To address these risks, our operating companies have business continuity plans in place to protect people, property, and assets from disruptions that may be posed by the physical impacts of climate change such as flooding from sea-level rise and increased incidence and strength of storms. These plans help us prepare in the event of a catastrophic event and will help ensure timely recovery of business operations. The process described above has also been used to identify, assess and respond to transitional risks and/or opportunities. For example, we recognize the business risks that may present themselves as society considers shifting to a lower-carbon economy, as proposed by the ambitious EU Green Deal. During our climate risk assessment process, a wide variety of transition risks and opportunities were identified and prioritized in categories such as Policy and Legal, Technology, Market, and Reputation. During a workshop with cross-functional leaders representing all key areas of Dover corporate and all sectors through operating company leaders we aligned on 6 key transition risks and opportunities. These were then assessed in further detail to evaluate the impact and likelihood to Dover under two different climate scenarios and to further prioritize which risks and opportunities are most pressing to respond to. For example, the two top transition risks under an aggressive climate mitigation scenario are risk of perceived inadequacy of climate action by key stakeholders and risk of reduced demand for fossil fuels and Dover products serving energy and retail fueling industries impacting future revenues. We believe we address these transition risks through our environmental initiatives, such as our energy and GHG reduction initiatives like our science-based target and use of renewable energy. With our science-based target approved, we are in the process of establishing a low-carbon transition plan to implement our targets and ensure we deliver on the climate action expectations of key stakeholders. In addition, operating companies in our Clean Energy & Fueling segment have also started and plan to continue to explore opportunities to diversify the types of fuel their products support as well as the associated payment and technology systems which are fuel-agnostic. Further, some of our operating companies are directly involved in industries that may be impacted by climate change policy and the associated potential for a transition to a low carbon economy, such as environmental and waste management, retail fueling, refrigeration and food equipment, packaging, and printing. A central part of our sustainability efforts is to enable our customers to reduce waste, energy, and to achieve their sustainability goals through our innovative and sustainable products. As demand is expected to grow for these products and services in the future, we anticipate significant opportunities to provide the solutions our customers depend on. At this time, there have been no material effects upon our earnings and competitive position resulting from our compliance with laws or regulations enacted or adopted relating to climate change.

C2.2a

(C2.2a) Which risk types are considered in your organization's climate-related risk assessments?

	Relevance & inclusion	Please explain
Current regulation	Relevant, always included	Our businesses' domestic and international sales and operations are subject to risks associated with changes in laws, regulations and policies, including carbon emission regulations and energy efficiency and design regulations. Failure to comply with any of the foregoing could result in civil and criminal, monetary and non-monetary penalties as well as potential damage to our reputation. We cannot provide assurance that our costs of complying with new and evolving regulatory reporting requirements and current or future laws will not exceed our estimates. An example of current regulations that are included in our evaluation is compliance of our facilities in Europe with the EU ETS. We expect the regulatory impacts associated with climate change regulation would be primarily indirect and would result in "pass through" costs from energy suppliers, suppliers of raw materials and other services related to our operations. As an example of an indirect impact, the EU Emissions Trading System covers large emitters, many of which provide power or raw materials to Dover. As the cost for EU Allowances goes up for these large emitters, they may pass on the increased costs to the users of energy. At this time, there have been no material effects upon our earnings and competitive position resulting from our compliance with laws or regulations and warehouse/distribution facilities are located and have evaluated the potential impact of these regulations on our businesses. We emissions in geographies where our manufacturing and warehouse/distribution facilities are located and have evaluated the regulatory impacts associated with current and future climate change regulation would be primarily indirect and would result in "pass from current. We expect the regulatory impacts associated with current and future climate change regulation would be primarily indirect and would result in "pass from current suppliers, suppliers, suppliers of raw materials and other services related to our operations.

	Relevance	Please explain
	a inclusion	
Emerging regulation	Relevant, always included	Our businesses' domestic and international sales and operations are subject to risks associated with changes in laws, regulations and policies, including carbon emission regulations and energy efficiency and design regulations. Failure to comply with any of the foregoing could result in civil and criminal, monetary and non-monetary penalties as well as potential damage to our reputation. We cannot provide assurance that our costs of complying with new and evolving regulatory reporting requirements and current or future laws will not exceed out estimates. For example, we are actively monitoring the proposed SEC climate-related disclosure rules and the potential implications for our business. We also recognize the business risks that may present themselves as society considers shifting to a lower-carbon economy, as proposed by the ambitious EU Green Deal. We believe we address these transition risks through our environmental initiatives, such as our energy and GHG reduction initiatives and use of renewable energy. In 2021 we publicized our Science-Based Targets to reduce our Scope 1 and 2 emissions by 30% and our Scope 3 emissions by 15% by 2030 from a 2019 baseline. We anticipate that direct impacts from regulatory actions will not be significant in the short- to medium-term. We expect the regulatory impacts associated with climate change regulation would be primarily indirect and would result in "pass through" costs from energy suppliers, suppliers of raw materials and other services related to our operations. As an example of an indirect impact, the EU Emissions Trading System covers large emitters, many of which provide power or raw materials to Dover. As the cost for EU Allowances goes up for these large emitters, the pass through costs for Dover may rise.
Technology	Relevant, always included	As society considers shifting to a lower-carbon economy, as proposed by the ambitious EU Green Deal and rapid shifts in technology such as electrification and advancement of clean technology occur, our business faces technology risks such as the risk of research and development (R&D) advancements not achieving goals for sustainable products and technologies and losing market share. If we cannot provide the types of sustainable products that customers expect or leverage technology to achieve emissions reduction targets we could lose revenue or miss opportunities. However, we believe that sustainability-driven innovation presents a significant growth opportunity while contributing positively to enhanced resource efficiency and reduced waste. In that regard, our businesses have accelerated efforts and processes around innovation. We report on Innovation for sustainable products on our Dover sustainability webpage – including a focus on how new technologies can support clean technology, optimize use of resources and materials to reduce carbon footprint, and enable the circular economy for our customers. In addition to product innovation, we plan to grow by developing digital technologies. Our Digital labs center in the greater Boston, Massachusetts area, serves as our company-wide hub for our digital initiative. The Digital Labs team is driving digital transformation across our businesses along the following three areas: (i) e-commerce – more efficient and streamlined digital customer interfaces that make it easy to do business with Dover companies; (ii) connected products – development of value-add connected, sensorized and soltware-augmented solutions built on top of Dover's core equipment and component offerings in our end-markets; and (ii) digital manufacturing – driving increased effectiveness of our products and quality in our manufacturing operations by employing cutting-edge automation and "digital factory" solutions. We believe that the Digital Labs center will enhance the effectiveness of our products and
Legal	Relevant, always included	Our businesses' domestic and international sales and operations must comply with a wide variety of laws, regulations and policies (including environmental, employment and health and safety regulations, data security laws, data privacy laws, export/import laws, tax policies such as export subsidy programs and research and experimentation credits, carbon emission regulations and energy efficiency and design regulations and other similar programs). These laws, regulations and policies are complex, change frequently, have tended to become more stringent over time and may be inconsistent across jurisdictions. Failure to comply (or any alleged or perceived failure to comply) with any of the foregoing could result in civil and criminal, monetary and non-monetary penalties as well as potential damage to our reputation and disruption to our business. We cannot provide assurance that our costs of complying with new and evolving regulatory reporting requirements and current or future laws will not exceed our estimates. As described in the regulatory sections above, climate-related compliance risk is included in our risk assessments. Currently Dover is not subject to country or regional cap and trade or other climate-related regulation. Dover was not subject to any climate-related litigation claims in 2021.
Market	Relevant, always included	Dover is constantly assessing shifts in supply and demand for certain commodities, products, and services. For example, Dover monitors the risk of reduced demand for fossil fuels and Dover products serving energy and retail fueling industries impacting future revenues. This transition risk would be particularly relevant under an aggressive climate mitigation scenario as discussed in our scenario analysis results below. We are committed to creating economic value for shareholders by developing products designed to help our customers meet their sustainability goals. We believe that sustainability-driven innovation presents a significant growth opportunity while contributing positively to enhanced resource efficiency and reduced waste. Each of Dover's segments is dedicated to this important initiative. In our Climate & Sustainability Technologies segment, SWEP's brazed plate heat exchangers (BPHEs) are specifically designed to maximize heating and cooling performance while simultaneously minimizing energy loss. SWEP's BPHEs have a smaller carbon footprint, are significantly smaller and lighter than other technologies such as shell and tube and are more efficient. In the same segment, Dover Food Retail is using CO2 as a refrigerant, reducing the harmful pollutant potential of the commonly used HFC refrigerants. Markem-Imaje, within Dover's Imaging and Identification segment, has enabled the circular economy by innovative modular parts and advanced service exchange to extend the lifespan of its marking and coding products and enable reusable packaging. Our Dover Clean Energy & Fueling business provides charging stations for Electric Vehicles (EVs) via partnerships with ABB in Europe and with ChargePoint in North America. Providing charging stations for EVs, as well as other alternative clean fueling solutions, creates an opportunity to reduce GHGs from transportation. Under our Pumps and Process Solutions segment, MAAG Group's recycling processing solutions address the technical challenges posed by working with ofte
Reputation	Relevant, always included	Dover considers reputational risk to be relevant because sustaining and enhancing its reputation as a responsible performer with respect to climate action is important to its relationships with key stakeholders (e.g., employees, investors, customers, and the communities we operate in). The Company's entrepreneurial business model encourages, promotes and fosters deep customer engagement and collaboration, which has led to Dover's well-established and valued reputation for providing superior customer service and industry-leading product innovation. The success of new and improved products, digital solutions and support services depends on their initial and continued acceptance by our customers. Certain of our businesses sell in industries that are characterized by rapid technological changes, frequent new product introductions, changing industry standards and corresponding shifts in customer demand, which may result in unpredictable product transitions, shortened life cycles and increased importance of being first to market. Failure to correctly identify and predict customer needs and preferences including for sustainability, to deliver high quality, innovative and competitive products to the market, to adequately protect our intellectual property rights or to acquire rights to third-party technologies and to stimulate customer demand for, and comvice customers to adopt, new products, digital solutions and support services could adversely affect our consolidated results of operations, financial condition and cash flows. Reputation as a strong sustainability performer may also have an impact on the ability to attract and retain top tarta and this is considered in climate-related risk assessments and as part of our Talent strategy.
Acute physical	Relevant, always included	While Dover has a global portfolio, approximately 75% of Dover's facilities are located in the US and Europe. Risk analysis indicates potential impacts in low lying areas with specific high- risk sites identified. Dover incorporates physical risk analysis into business continuity planning. Physical risks are assessed annually, particularly around extreme weather events like hurricanes and floods. Dover also conducts a WRI Aqueduct water risk analysis periodically to assess water-related risks including those related to climate change. We work with our insurers to identify potential acute risks to our assets. We have incorporated mitigation measures through our business continuity plans to protect people, property, and assets from disruptions that may be posed by the physical impacts of climate change such as flooding from sea-level rise and increased incidence and strength of storms. These plans help us prepare in the event of a catastrophic event and will help ensure timely recovery of business operations. We closely monitored all of our global operations and ensured that appropriate plans were in place and necessary actions were taken both for the safety of our employees and their families, and business continuity. Based on Dover's focus sites, key locations where physical impacts are potentially highest include: North America: California, Great Lakes, SE and NE Coastline Asia: SE Asia and East Asia, especially Malaysia and China Europe: Northern Europe, especially the UK sites Based on the current predictions associated with the physical impacts of climate change, the principle risks are flooding from sea-level rise, inundation events at the margin of rivers and estuaries, flash flooding, increased incidence and strength of storms and in some cases, drought wildfires, and heat waves. For example, in 2019, our Sylmar site in California was identified as high risk with respect to wildfires. However, based on the ability of the developed world to adapt more quickly and extensively to magin climate shocks, there
Chronic physical	Relevant, always included	While Dover has a global portfolio, approximately 75% of Dover's facilities are located in the US and Europe. Risk analysis indicates potential impacts in low lying areas with specific high- risk sites identified. Dover incorporates physical risk analysis into business continuity planning. Direct and indirect chronic physical risks such as temperature increase or droughts are assessed annually. Our businesses have business continuity plans to protect people, property, and assets, prepare for any catastrophic events, and ensure timely recovery of business operations. Based on the current predictions associated with the physical impacts of climate change, the principle chronic risks are flooding from sea-level rise and direct and indirect impacts from drought. However, based on the ability of the developed world to adapt more quickly and extensively to major climate shocks, there will likely be a higher risk factor associated with climatic events in developing countries. In this context, the high concentration of Dover's larger and more asset-rich facilities in the US and Europe would likely help to reduce possible physical risks associated with climate change going forward.

C2.3

(C2.3) Have you identified any inherent climate-related risks with the potential to have a substantive financial or strategic impact on your business? Yes

C2.3a

(C2.3a) Provide details of risks identified with the potential to have a substantive financial or strategic impact on your business.

Where in the value chain does the risk driver occur?

Please select

Risk type & Primary climate-related risk driver

Emerging regulation	Carbon pricing mechanisms

Primary potential financial impact

Increased indirect (operating) costs

Climate risk type mapped to traditional financial services industry risk classification

<Not Applicable>

Company-specific description

Increased pricing of GHG emissions could potentially result in increased costs for compliance for our businesses. Our businesses' domestic and international sales and operations are subject to risks associated with changes in laws, regulators and policies, including carbon emission regulations and energy efficiency and design regulations. Failure to comply with any of the foregoing could result in civil and criminal, monetary and non-monetary penalties as well as potential damage to our reputation. An example of an emerging carbon pricing mechanism is the EU Green Deal and other emerging carbon tax or ETS schemes. Our current facilities in the EU account for approximately 6% of our total Scope 1 and 2 emissions. We cannot provide assurance that our costs of complying with new and evolving regulatory reporting requirements and current or future laws will not exceed our estimates.

Time horizon

Short-term

Likelihood Verv likelv

Magnitude of impact

Are you able to provide a potential financial impact figure? Yes, an estimated range

Potential financial impact figure (currency) <Not Applicable>

Potential financial impact figure – minimum (currency) 80000

Potential financial impact figure – maximum (currency) 1500000

Explanation of financial impact figure

Dover modelled potential carbon prices under two climate scenarios in order to estimate a range of potential impacts. The minimum impact assumes a \$6 carbon price by 2050 under a "Red" or business as usual scenario, and the maximum impact assumes a \$100 carbon price by 2050 under a "Green" or two-degree climate scenario. Pricing for the green scenario is aligned with the IMAGE – SSP1 – 2.6 data set, and pricing for the red scenario is aligned with the GCAM4 - SSP4-6.0 data set. Average annualized cost to Dover was calculated by projecting emissions (Scope 1 and 2) decreases linearly aligned with science-based targets (30% decrease by 2030), multiplying annual emissions by projected carbon prices, discounting the cost back to present value (using a 5% discount rate) and taking an average over 30 years. In the minimum "Red" scenario, an additional cost of \$80,000 is approximately 0.001% of Dover's 2021 annual revenue of ~\$7.9B. In the "Green" two-degree scenario, an additional cost of \$1,500,000 is approximately 0.02% of Dover's 2021 annual revenue.

Cost of response to risk

2000000

Description of response and explanation of cost calculation

Dover tracks regulatory updates and evaluates potential risk for increased costs in high risk areas due to climate legislation or taxes. We attempt to control such costs through fixed-price contracts with suppliers and various other programs, such as our global supply chain activities. Dover has also set science-based targets for reducing Scope 1 and 2 emissions 30% by 2030 and Scope 3 emissions 15% by 2030 relative to a 2019 baseline. Implementation of the science-based targets will reduce Dover's risk from carbon pricing. Details including costs of implementation are being evaluated, however we have provided an initial estimate in the range of \$1 to \$3 million and used a midpoint of \$2 million as the cost of response to risk above.

Comment

There are no costs associated with regulatory tracking or supply chain activities; these are part of normal business activities. Costs of responses that will be associated with implementation of our science-based targets are being evaluated.

Identifie

Risk 2

Where in the value chain does the risk driver occur? Please select

Risk type & Primary climate-related risk driver

Market

Increased cost of raw materials

Primary potential financial impact

Other, please specify (Increased logistics costs)

Climate risk type mapped to traditional financial services industry risk classification <Not Applicable>

Company-specific description

Carbon pricing could cause an increase in upstream annual logistics costs under a "Green" or two-degree climate scenario. Logistics costs represent a small but significant

portion of costs and Scope 3 emissions (~3% of Scope 3 emissions). For example, a carbon price assumption of \$100/ton by 2050 would result in an average additional annual cost of \$7.5 million, or \$230M cumulative cost over the next 30 years assuming no changes in emissions intensity of logistics.

Time horizon

Medium-term

Likelihood

About as likely as not

Magnitude of impact

Are you able to provide a potential financial impact figure?

Yes, an estimated range

Potential financial impact figure (currency)

<Not Applicable>

Potential financial impact figure – minimum (currency) 400000

Potential financial impact figure – maximum (currency) 7500000

Explanation of financial impact figure

The minimum impact assumes a \$6 carbon price by 2050 under a "Red" or business as usual scenario, and the maximum impact assumes a \$100 carbon price by 2050 under a "Green" or two-degree climate scenario. Pricing for the green scenario is aligned with the IMAGE – SSP1 – 2.6 data set, and pricing or the red scenario is aligned with the GCAM4 - SSP4-6.0 data set. Average annualized cost to Dover was calculated by projecting emissions decreases linearly aligned with science-based targets (15% decrease by 2030), multiplying annual emissions by projected carbon prices, discounting the cost back to present value (using a 5% discount rate) and taking and average over 30 years.

Cost of response to risk

100000

Description of response and explanation of cost calculation

Dover is attempting to decrease the average length of haul by strategically moving relevant production closer to customers. This would reduce Dover's exposure to increased logistics costs resulting from carbon pricing by decreasing transportation emissions (scope 3). If carbon pricing were implemented and logistics costs increased, we would also likely be able to pass some of this cost on to our end customers through pricing. Cost to implement is estimated based on potential costs of one supply chain optimization project at a specific operating company based on a Dover-led study designed to reduce the average length of haul as described above. This provides a representative starting point for potentially broader actions to mitigate this risk. Dover has also set science-based targets for reducing Scope 1 and 2 emissions 30% by 2030 and Scope 3 emissions 15% by 2030 relative to a 2019 baseline. Implementation of the science-based targets will reduce Dover's risk from carbon pricing and Scope 3 mitigation actions as described above will help reduce risk of increased logistics costs. Details including costs of implementation are being evaluated.

Comment

Identifier

Risk 3

Where in the value chain does the risk driver occur? Please select

riedse select

Risk type & Primary climate-related risk driver

Technology

Unsuccessful investment in new technologies

Primary potential financial impact

Decreased revenues due to reduced demand for products and services

Climate risk type mapped to traditional financial services industry risk classification <Not Applicable>

Company-specific description

Our operating results depend in part on the timely development and commercialization, and customer acceptance, of new and enhanced products and services based on technological innovation. The success of new and improved products, digital solutions and support services depends on their initial and continued acceptance by our customers. Certain of our businesses sell in industries that are characterized by rapid technological changes, frequent new product introductions, changing industry standards and corresponding shifts in customer demand, which may result in unpredictable product transitions, shortened life cycles and increased importance of being first to market. For example, many of our operating companies are directly involved in industries that will likely be impacted by climate change policy and the associated potential for a transition to a low carbon economy, such as environmental and waste management, retail fueling, refrigeration and food equipment, packaging, and printing. Failure to correctly identify and predict customer needs and preferences, to deliver high quality, innovative, sustainable and competitive products to the market, to adequately protect our intellectual property rights or to acquire rights to third-party technologies and to stimulate customer demand for, and convince customers to adopt, new products and services could adversely affect our consolidated results of operations, financial condition and cash flows. In addition, we may experience difficulties or delays in the research, development, production and/or marketing of new products, digital solutions and support services which may prevent us from recouping or realizing a return on the investments required to continue to bring new products and services to market.

Time horizon

Long-term

Likelihood Unlikely

Magnitude of impact Medium

Are you able to provide a potential financial impact figure? Yes, a single figure estimate

79000000

Potential financial impact figure - minimum (currency)

<Not Applicable>

Potential financial impact figure - maximum (currency)

<Not Applicable>

Explanation of financial impact figure

The potential financial impact of technology risk is provided as an order of magnitude estimate based on a percentage of Dover's revenue. Dover's revenue was \$7.9 billion in 2021, \$797 million is 1% of Dover's 2021 revenue.

Cost of response to risk

31560000

Description of response and explanation of cost calculation

The cost provided represents one fifth of the total R&D spend; our total R&D spend consolidates all of our business segments. Dover does not disclose research and development spending per segment. We continue to prioritize innovation and research and development activities; our R&D spend in 2021 represented 2.0% of our annual revenue. We are committed to creating economic value for shareholders by developing products designed to help our customers meet their sustainability goals in response to evolving regulatory and environmental standards. We believe that sustainability-driven innovation presents a significant growth opportunity while contributing positively to enhanced resource efficiency and reduced waste. Accordingly, over the past several years, we have accelerated our efforts and processes around innovation, focusing on technologies that create tangible value for our customers. In our Climate & Sustainability Technologies segment, SWEP, a manufacturer of brazed plate heat exchangers, focuses on the conversion to sustainable and renewable energy usage in heat transfer. Heat exchangers transfer heat from one media to another, causing the desired temperature change. But in this process, some of the energy can be wasted – the exact amount depends, in large part, upon the type of exchanger used. Brazed plate heat exchangers (BPHEs) by SWEP are specifically designed to maximize heating and cooling performance while simultaneously minimizing energy loss. SWEP's BPHEs are extremely compact compared with other technologies. In addition, BPHEs have a smaller carbon footprint, are significantly smaller and lighter than other technologies such as shell and tube and, more importantly, are more efficient.

Comment

Identifier

Risk 4

Where in the value chain does the risk driver occur?

Please select

Risk type & Primary climate-related risk driver Please select

Primary potential financial impact

Other, please specify (Decreased revenue in Dover businesses that have revenue from Oil & Gas sector.)

Climate risk type mapped to traditional financial services industry risk classification

Company-specific description

Under a two-degree aggressive climate mitigation scenario based on estimates from the International Energy Agency (IEA) Sustainable Development Scenario global oil demand is projected to potentially decrease by approximately 50% by 2050. If this scenario were to occur, this decrease has the potential to disrupt the energy and retail fueling industry and decrease demand for some of Dover's products. In addition, electric vehicle adoption could potentially increase significantly over the course of the next 30 years, creating further pressure on the energy and retail fueling industry and causing a shift in demand towards products tailored to renewables and EV charging. These changes in demand are being driven by policy pressure such as countries beginning to phase out the sale of internal combustion engine vehicles, and by the decrease in lithium-ion battery prices. Dover operating companies that have revenue from the oil and gas sector and could be impacted under this scenario by the energy transitions described above include the following: Dover Precision Components (DPC): up-, mid-, downstream OPW: participates in oil and gas supply chain in mostly mid- and downstream transportation Pump Solutions Group (PSG): participates in mid- and downstream Dover Fueling Solutions (DFS): specialized in retail fueling at convenience stores.

Time horizon Long-term

Likelihood

About as likely as not

Magnitude of impact Medium

Are you able to provide a potential financial impact figure? No, we do not have this figure

Potential financial impact figure (currency) <Not Applicable>

Potential financial impact figure – minimum (currency) <Not Applicable>

Potential financial impact figure – maximum (currency) <Not Applicable>

Explanation of financial impact figure

Cost of response to risk

0

Description of response and explanation of cost calculation

Dover companies such as Dover Fueling Solutions (DFS) actively evaluate market trends and have strategies to grow existing business in alternative fuels like CNG, hydrogen, and electric vehicle charging to mitigate any decline in conventional gasoline fueling. DFS provides charging stations for Electric Vehicles (EVs) via partnerships with ABB in Europe and with ChargePoint in North America. Providing charging stations for EVs, as well as other alternative clean fueling solutions and associated hardware and software solutions, creates an opportunity to reduce GHGs from transportation and mitigate the risk of decline in reduced demand for fossil fuels. The risk of declining fossil fuel use is also mitigated by increased investment in software and systems, including payment processing and site digitalization, which would be relevant

regardless of shifts in fuel (for example, from gasoline to electric vehicle charging). We intend to evaluate the results of our recently conducted scenario analysis to determine how risk responses will integrate with our broader enterprise risk management efforts.

Comment

Identifier

Risk 5

Where in the value chain does the risk driver occur? Please select

i icusc sciect

Risk type & Primary climate-related risk driver Please select

Primary potential financial impact

Other, please specify (Risk to sustain and enhance Dover's reputation as a responsible climate action performer to stakeholders (e.g., employees, investors, customers, and the communities we operate in).)

Climate risk type mapped to traditional financial services industry risk classification

<Not Applicable>

Company-specific description

As climate change continues to grow as a concern in stakeholders' minds as evidenced by the SEC's "Enhancement and Standardization of Climate-Related Disclosures for Investors" proposed rule changes on climate-related disclosure, ESG factors may become increasingly relevant to the capital markets and to stakeholders such as employees and customers. Addressing these factors in a manner that is consistent with the expectations of key stakeholders and demonstrating prudent management of ESG as a material risk and opportunity will be essential to protecting and enhancing our brand reputation and maintaining strong relationships with these stakeholders. Many Dover customers are undertaking efforts to reduce emissions, such as Shell committing to net zero Scope 1 and Scope 2 emissions by 2050 and Walmart committing to zero emissions across global operations by 2040. As more customers lincease their climate efforts and more employees and investors focus on ESG as an inportant measure of a company's performance and success, industrial manufacturers like Dover will need to demonstrate not only that they are strong operators but that they are taking a responsible approach to addressing ESG risks and opportunities and are accordingly well-positioned to capture economic value from these efforts to address ESG factors includes, most recently, our adoption of science-based targets to reduce our Scope 1 and 2 emissions 30% by 2030 from a 2019 base year and to reduce our Scope 3 emissions 15% by 2030. Making progress against these targets over the next 10 years will be essential to protecting our reputation with key stakeholders.

Time horizon Medium-term

Likelihood Unlikely

Magnitude of impact Medium

Are you able to provide a potential financial impact figure? No, we do not have this figure

Potential financial impact figure (currency) <Not Applicable>

Potential financial impact figure – minimum (currency) <Not Applicable>

Potential financial impact figure – maximum (currency) <Not Applicable>

Explanation of financial impact figure

Cost of response to risk

0

Description of response and explanation of cost calculation

Dover has set new 2030 energy and emissions goals. Our goals are approved science-based targets in line with a well-below 2°C trajectory. Dover commits to reduce our direct greenhouse gas emissions from operations (Scope 1 and 2) 30% by 2030 from a 2019 base year and reduce our indirect (Scope 3) emissions 15% by 2030. We will report progress against these goals on our energy and emissions webpage later this year and annually through 2030. Successful implementation of our science-based targets will demonstrate Dover's commitment to climate action and sustainability and reduce the risk of any negative reputational risk around climate. Costs of responses that will be associated with implementation of our science-based targets are being evaluated. We intend to evaluate the results of our recently conducted scenario analysis to determine how risk responses will integrate with our broader enterprise risk management efforts.

Comment

Identifier

Risk 6

Where in the value chain does the risk driver occur? Please select

Risk type & Primary climate-related risk driver

Please select

Primary potential financial impact

Other, please specify (Risk of disruptions to critical suppliers due to hurricanes, flooding or other climate-related extreme weather events.)

Climate risk type mapped to traditional financial services industry risk classification

<Not Applicable>

Company-specific description

The majority of Dover's supplier spend is in the Americas and Europe, each of which are regions with significant exposure to climate-related extreme weather events such as wildfire, hurricanes, and floods. The remaining supplier spend is located in Asia, which has high typhoon risk. Extreme weather events have already caused disruptions

in Dover's supply chain, with a recent example being Texas' extreme winter weather in 2021 impacting chemical plants and metal suppliers. Because of the diverse and customized nature of Dover's business and the specific parts that they require, there are certain instances where specific parts are only manufactured by one facility. This creates a risk of operational disruption in the case of an extreme weather event pausing production at a critical facility.

Time horizon

Short-term

Likelihood About as likely as not

Magnitude of impact

Low

Are you able to provide a potential financial impact figure? No, we do not have this figure

Potential financial impact figure (currency) <Not Applicable>

Potential financial impact figure - minimum (currency)

<Not Applicable>

Potential financial impact figure – maximum (currency) <Not Applicable>

Explanation of financial impact figure

Cost of response to risk

0

Description of response and explanation of cost calculation

Dover incorporates physical risk analysis into business continuity planning. Physical risks are assessed annually, particularly around extreme weather events like hurricanes and floods. We work with our insurers to identify potential acute risks to our assets. We have incorporated mitigation measures, through our business continuity plans to protect people, property, and assets from disruptions that may be posed by the physical impacts of climate change such as flooding from sea-level rise and increased incidence and strength of storms. These plans help us prepare in the event of a catastrophic event and will help ensure timely recovery of business operations. We have also begun consideration of the risk of extreme weather events to cause supply chain disruption and will continue to evaluate and enhance existing business continuity planning to more fully incorporate this risk. We intend to evaluate the results of our recently conducted scenario analysis to determine how risk responses will integrate with existing business continuity plans and our broader enterprise risk management efforts.

Comment

Identifier Risk 7

Where in the value chain does the risk driver occur?

Please select

Risk type & Primary climate-related risk driver Please select

Primary potential financial impact

Other, please specify (Risk of increased frequency and severity of storms shutting down operations.)

Climate risk type mapped to traditional financial services industry risk classification

<Not Applicable>

Company-specific description

As a global company with many coastal facilities, Dover is at increased risk of water related extreme weather events. Many of Dover's locations in the US Gulf coast, the US Atlantic coast, and southeast Asia are at risk of hurricanes, which are projected to increase by 45-87% by 2100 with moderate increases in greenhouse gases. Scientists also project that 100-year storms could begin happening every 5 to 10 years if climate change continues as current rates. Both of these risks could pose threats to Dover's locations in Europe and Singapore, which are at risk of flooding.

Time horizon

Short-term

Likelihood About as likely as not

Magnitude of impact

Low

Are you able to provide a potential financial impact figure? No, we do not have this figure

Potential financial impact figure (currency) <Not Applicable>

Potential financial impact figure – minimum (currency) <Not Applicable>

Potential financial impact figure – maximum (currency) <Not Applicable>

Explanation of financial impact figure

Cost of response to risk 0

Description of response and explanation of cost calculation

Dover incorporates physical risk analysis into business continuity planning and siting new facilities. Physical risks are assessed annually, particularly around extreme

weather events like hurricanes and floods. We work with our insurers to identify potential acute risks to our assets. We have incorporated mitigation measures, through our business continuity plans to protect people, property, and assets from disruptions that may be posed by the physical impacts of climate change such as flooding from sealevel rise and increased incidence and strength of storms. These plans help us prepare in the event of a catastrophic event and will help ensure timely recovery of business operations. We intend to evaluate the results of our recently conducted scenario analysis to determine how risk responses will integrate with existing business continuity plans and our broader enterprise risk management efforts.

Comment

C2.4

(C2.4) Have you identified any climate-related opportunities with the potential to have a substantive financial or strategic impact on your business? Yes

C2.4a

(C2.4a) Provide details of opportunities identified with the potential to have a substantive financial or strategic impact on your business.

Identifier

Downstream

Opp1

Where in the value chain does the opportunity occur?

Opportunity type

Products and services

Primary climate-related opportunity driver

Other, please specify (Research and development advancements achieving goals for sustainable products and technologies, resulting in growing market share.)

Primary potential financial impact

Increased revenues resulting from increased demand for products and services

Company-specific description

Dover's revenue is relatively evenly spread across each of its 5 segments: Engineered Products, Clean Energy & Fueling, Imaging and Identification, Pumps and Process Solutions, and Climate & Sustainability Technologies. Assuming under a "Green" or two-degree climate scenario like RCP 2.6 that customers are driven by regulatory and consumer pressure to seek out low-carbon products. Dover predicts that we could increase sales of sustainable products. An example of Dover pursuing opportunities in our Climate & Sustainability Technologies. segment is our development of Advanced Second Nature (SN) refrigeration systems that require less refrigerant charge than standard refrigeration. Methodology for estimating avoided emissions from Advanced Second Nature Systems is provided here. Assumptions include: # of units sold, typical direct expansion (DX) system requires charge size of 1100 lbs with an average leak rate of 0.2 (20% recharge annually), and Advanced Second Nature (SN) system requires charge size of 600 with an average leak rate of 0.05 (5% recharge annually). Difference in emissions associated with typical DX and SN units multiplied by the number of units sold represents the avoided emissions. They use carbon dioxide-based refrigerant with a global-warming potential (GWP) rating of 1. By comparison, a hydrofluorocarbon-based refrigerant can have a GWP rating as high as 3985. Additionally, Belvac machinery and manufacturing technologies lead the world in the reduction of aluminium usage in beverage containers making more cans and bottles with less metal while maintaining strength and durability. In addition to the reduction in overall global aluminium usage, Belvac's light weighting efforts in aluminium beverage containers make them more affordable and, in turn, they displace more of the usage of glass containers which have a significantly less successful recycling processes. Aluminium is 100% recyclable and has the highest recycling rates. A twelve-ounce aluminium can has approximately 45% lower associated emissions than a twelve-ounce glass bottle and 49% lower associated emissions than a twenty-ounce plastic bottle

Time horizon Medium-term

Likelihood Virtually certain

Magnitude of impact Medium

Are you able to provide a potential financial impact figure? Yes, a single figure estimate

Potential financial impact figure (currency) 7900000

Potential financial impact figure - minimum (currency)

<Not Applicable>

Potential financial impact figure - maximum (currency) <Not Applicable>

Explanation of financial impact figure

The potential financial impact of low-carbon product opportunities is provided as an order of magnitude estimate based on a percentage of Dover's revenue. Dover's revenue was \$7.9 billion in 2021. \$67 million is 1% of Dover's 2021 revenue. The actual revenue could be higher or lower.

Cost to realize opportunity 31560000

Strategy to realize opportunity and explanation of cost calculation

Dover is committed to creating economic value for shareholders by developing products designed to help customers meet their sustainability goals in response to evolving regulatory and environmental standards. We believe that sustainability-driven innovation presents a significant growth opportunity while contributing positively to enhanced resource efficiency and reduced waste. Accordingly, over the past several years, we have accelerated our efforts and processes around innovation, focusing on technologies that create tangible value for our customers. In our Climate & Sustainability Technologies segment, SWEP, a manufacturer of brazed plate heat exchangers, focuses on opportunities created by the conversion to sustainable and renewable energy usage in heat transfer. Its Passive Cooling Unit, for example, uses natural cooling from the ground or groundwater to remove excess heat from interiors with the process requiring only a small amount of electricity for the circulation pumps which make this solution both very energy efficient and cost effective. SWEP Brazed plate heat exchanges are extremely compact and have a smaller carbon footprint compared with other technologies such as shell and tube. We continue to prioritize innovation and research and development activities; our R&D spend in 2021 represented 2.0% of our annual revenue. The cost provided represents one fifth of the total R&D spend; our total R&D spend consolidates all of our business segments. Dover does not disclose research and development spending per segment. As described above, a case study of realizing this opportunity is R&D investment pursuing sustainability opportunities in our refrigeration and food equipment segment as seen in SWEPs efficient brazed plate heat exchanges. R&D investment in products with dedicated sustainability benefits like this allows Dover to capitalize on the opportunity of increased revenues resulting from increased demand for products and services with sustainability benefits.

Comment

Identifier Opp2

Where in the value chain does the opportunity occur?

Downstream

Opportunity type

Products and services

Primary climate-related opportunity driver

Development of new products or services through R&D and innovation

Primary potential financial impact

Increased revenues resulting from increased demand for products and services

Company-specific description

Dover's revenue is relatively evenly spread across each of its 5 segments: Engineered Products, Clean Energy & Fueling, Imaging & Identification, Pumps & Process Solutions, and Climate & Sustainability Technologies.Assuming under a "Green" or two-degree climate scenario like RCP 2.6 that customers are driven by regulatory and consumer pressure to seek out low-carbon products, Dover predicts that we could increase sales of sustainable products. An example of Dover pursuing opportunities in our pumps and process solutions segment is Hydro Systems' proportioning, dosing and dispensing solutions contribute to the long-term well-being of people and the environment. Its products are used to accurately dilute and/or dispense concentrated cleaning chemicals so they can be safely and effectively used in commercial cleaning applications, such as: food service, health care, supermarket, institutional, school, building service contractor, and industrial markets. Hydro's products promote environmental-responsibility, cost control, worker safety, and proper chemical performance - especially important in bacteria-control areas like retail-food and health care. The innovative EvoClean dispenser is the world's first venturi-based (the reduction in fluid pressure that results when a fluid flows through a constricted section of a pipe), water-powered dispenser for on-premise laundry applications. Unlike other laundry dispensers, EvoClean does not require squeeze tubes driving dramatic reductions in service parts and maintenance costs. Its delivery performance is precise, and it will not under-dose chemicals. This gives laundries, less downtime, less re-wash and more predictable, clean results with every wash. Hydro's EvoClean is 50% lighter than other traditional peristaltic pumps, leading to simplified installation and maintenance. The system is available in four, six and eight product configurations for two-flow rates. Users can even access reports that provide valuable data on product usage, costs per formula and more through

Time horizon

Medium-term

Likelihood Virtually certain

Magnitude of impact Medium

Are you able to provide a potential financial impact figure? Yes, a single figure estimate

Potential financial impact figure (currency) 79000000

Potential financial impact figure – minimum (currency) <Not Applicable>

Potential financial impact figure – maximum (currency) <Not Applicable>

Explanation of financial impact figure

The potential financial impact of low-carbon product opportunities is provided as an order of magnitude estimate based on a percentage of Dover's revenue. Dover's revenue was \$7.9 billion in 2021. \$67 million is 1% of Dover's 2021 revenue. The actual revenue could be higher or lower.

Cost to realize opportunity 31560000

51500000

Strategy to realize opportunity and explanation of cost calculation

Dover is committed to creating economic value for shareholders by developing products designed to help customers meet their sustainability goals in response to evolving regulatory and environmental standards. We believe that sustainability-driven innovation presents a significant growth opportunity while contributing positively to enhanced resource efficiency and reduced waste. Accordingly, over the past several years, we have accelerated our efforts and processes around innovation, focusing on technologies that create tangible value for our customers. We continue to prioritize innovation and research and development activities; our R&D spend in 2021 represented 2.0% of our annual revenue. The cost provided represents one fifth of the total R&D spend; our total R&D spend consolidates all of our business segments. Dover does not disclose research and development spending per segment. As described above, a case study of realizing this opportunity is R&D investment pursuing sustainability opportunities in our Pumps & Process Solutions segment as seen in Hydro Systems' proportioning, dosing and dispensing solutions like the innovative EvoClean dispenser which contributes to the long-term well-being of people and the environment. R&D investment in products with dedicated sustainability benefits like this allows Dover to capitalize on the opportunity of increased revenues resulting from increased demand for products and services with sustainability benefits.

Comment

Identifier Opp3

Where in the value chain does the opportunity occur?

Opportunity type

Energy source

Primary climate-related opportunity driver Use of lower-emission sources of energy

Primary potential financial impact

Reduced indirect (operating) costs

Company-specific description

From 2010 through 2020, Dover OpCos have implemented energy efficiency and renewable energy initiatives that were responsible for reducing more than 200,000 tons of C02e. Dover is currently using approximately 11% renewable electricity and is exploring opportunities to continue to shift to low-emission energy sources and fuels. Dover is also considering leveraging an internal carbon price to fund investment, which has become increasingly common in the manufacturing industry at prices around \$30/ton. Dover is also exploring opportunities to invest indirectly in renewable energy assets through virtual purchase power agreements, which can help reduce energy costs, carbon liability, and be scaled to cover 100% of the business. In addition, Dover intends to evaluate the results of our recently conducted scenario analysis to determine which strategies for reducing energy cost and reducing carbon emissions provide the most value.

Time horizon Medium-term

Likelihood Virtually certain

Magnitude of impact Medium-low

Are you able to provide a potential financial impact figure? Yes, an estimated range

Potential financial impact figure (currency) <Not Applicable>

Potential financial impact figure – minimum (currency) 600000

Potential financial impact figure – maximum (currency) 6000000

Explanation of financial impact figure

Dover is in the process of evaluating opportunities to reduce energy spend through efficiency measures and switching to renewable energy as part of implementation of our science-based target. While exact costs have not been quantified yet, Dover's annual energy spend is approximately \$30 million, so a hypothetical range of potential savings could range from 2% (\$600,000) to 20% (\$6,000,000) of energy spend that could be saved through efficiency and fuel switching activities.

Cost to realize opportunity

1400000

Strategy to realize opportunity and explanation of cost calculation

From 2010 through 2020, Dover OpCos implemented energy efficiency and renewable energy initiatives that were responsible for reducing more than 200,000 tons of C02e. Total investments in this round of efficiency initiatives were approximately \$7 million over 5 years. Dover is in the process of evaluating opportunities to reduce energy spend through efficiency measures and switching to renewable energy as part of implementation of our science-based target. While exact costs have not been quantified yet, the average annual cost (\$7 million / 5 = \$1.4 million) of the first round of efficiency initiatives serves as a starting point for expected costs to realize this opportunity. Dover is currently using approximately 11% renewable electricity and is exploring opportunities to continue to shift to low-emission energy sources and fuels. Dover is also considering leveraging an internal carbon price to fund investment, which has become increasingly common in the manufacturing industry at prices around \$30/ton. Dover is also exploring opportunities to invest indirectly in renewable energy assets through virtual purchase power agreements, which can help reduce energy costs, carbon liability, and be scaled to cover 100% of the business.

Comment

C3. Business Strategy

C3.1

(C3.1) Does your organization's strategy include a transition plan that aligns with a 1.5°C world?

Row 1

Transition plan

Yes, we have a transition plan which aligns with a 1.5°C world

Publicly available transition plan

No

Mechanism by which feedback is collected from shareholders on your transition plan

We do not have a feedback mechanism in place, and we do not plan to introduce one within the next two years

Description of feedback mechanism

<Not Applicable>

Frequency of feedback collection

<Not Applicable>

Attach any relevant documents which detail your transition plan (optional)

Explain why your organization does not have a transition plan that aligns with a 1.5°C world and any plans to develop one in the future <Not Applicable>

Explain why climate-related risks and opportunities have not influenced your strategy <Not Applicable>

C3.2

(C3.2) Does your organization use climate-related scenario analysis to inform its strategy?

	Use of climate-related scenario	Primary reason why your organization does not use climate-related	Explain why your organization does not use climate-related scenario analysis to
	analysis to inform strategy	scenario analysis to inform its strategy	inform its strategy and any plans to use it in the future
Row 1	Yes, qualitative and quantitative	<not applicable=""></not>	<not applicable=""></not>

C3.2a

(C3.2a) Provide details of your organization's use of climate-related scenario analysis.

Climate- related scenario	Scenario analysis coverage	Temperature alignment of scenario	Parameters, assumptions, analytical choices
Physical RCP climate 8.5 scenarios	Company- wide	<not Applicable></not 	For Dover's TCFD scenario analysis conducted in FY21, several commonly used climate scenarios were evaluated and two were selected as appropriate to Dover's business. The RCP8.5 scenario was selected as a business-as-usual scenario to test resilience to physical risks of climate change and certain assumptions from the SSPs (carbon pricing) and IEA STEP5 (energy mix). 2050 was selected as a time horizon. Our science-based target (SBT) is 2030 and we recognize that a 10 year time horizon is insufficient to evaluate the physical risks of climate change. The analysis considered all areas of the organization, including all regions where Dover operates globally and all five segments. A broad stakeholder group from the Dover Sustainability Steering Committee (SSC) was engaged for the workshops to capture input from all areas of the organization. During the workshop, the SSC evaluated each risk and opportunity for likelihood and impact to Dover's business should the risk or opportunity occur. The top risks and opportunities, and the associated drivers, were assessed under the scenarios. As this was the first global scenario analysis, assessment of risks and opportunities under each scenario may read to the were company data to make informed ratings of each risk and opportunity. Physical risks such as increased frequency and severity of extreme weather ceasing operations were found to have significant potential impact under the RCP8.5 scenario. Transition risks such as risk of perceived inadequacy of climate action by key stakeholders and carbon pricing were found beave moderate potential impact to Dover under the RCP8.5 scenario. Given the relatively moderate transition risks under RCP8.5, the analysis informed Dover's decision to set a SBT and pursue innovation for sustainabile/low-carbon products. Both actions will enable Dover to main resilient to transition and reputational risks that will still be present under an RCP8.5 scenario, though less pronounced that under RCP2.6. The results indicating higher impact from
Physical RCP climate 2.6 scenarios	Company- wide	<not Applicable></not 	For Dover's TCFD scenario analysis conducted in FY21, several commonly used climate scenarios were evaluated and two were selected as appropriate to Dover's business. The RCP8.5 scenario was selected as a business-as-usual scenario to test resilience to physical risks of climate change and certain assumptions from the SSPs (carbon pricing) and IEA STEPS (energy mix). 2050 was selected as a time horizon. Our science-based target (SBT) is 2030 and we recognize that a 10 year time horizon is insufficient to evaluate the physical risks of climate change. The analysis considered all areas of the organization, including all regions where Dover operates globally and all five segments. A broad stakeholder group from the Dover Sustainability Steering Committee (SSC) was engaged for the workshops to capture input from all areas of the organization. During the workshop, the SSC evaluated each risk and opportunity for likelihood and impact to Dover's business should the risk or opportunity occur. The top risks and opportunities, and the associated drivers, were assessed under two climate scenarios (RCP8.5 and RCP2.6). As this was the first global scenario analysis, assessment of risks and opportunities under each scenario was primarily qualitative with high-level quantitative modelling of certain risks. We leveraged assumptions from desktop research, existing peer reviewed scientific literature, and Dover company data to make informed ratings of each risk and opportunity. Physical risks such as the risk of perceived inadequacy of climate action by key stakeholders were found to have low to moderate potential impact under the RCP2.6 scenario. Transition risks such as the risk of perceived inadequacy of climate action by key stakeholders were found to have low to moderate potential impact under the RCP2.6 scenario analysis informed in-part Dover's decision to set a SBT to mitigate the relatively higher transition risks such and the RCP2.6 Dover is evaluated potentian be related risks and opportune remain resilient to transit

C3.2b

(C3.2b) Provide details of the focal questions your organization seeks to address by using climate-related scenario analysis, and summarize the results with respect to these questions.

Row 1

Focal questions

What may be the potential implications for Dover's business objectives and strategies and resilience under different potential future climate scenarios?

Results of the climate-related scenario analysis with respect to the focal questions

We found typically low to moderate impact of climate risks, with higher transition risk under the 2°C scenario and higher physical risk under the 4°C scenario and similar levels of opportunity and risk under both scenarios. We believe our plan to achieve our new 2030 science-based targets helps us with resilience to climate risks under both scenarios. Specifically, our businesses have business continuity plans in place to protect people, property, and assets from disruptions that may be posed by the physical impacts of climate change such as flooding from sea-level rise and increased incidence and strength of storms. These plans help us prepare in the event of a catastrophic event and will help ensure timely recovery of business operations. For our transition risks, our science-based targets, our energy and GHG reduction initiatives and our expanding presence in clean fuels help us address our transition risks.

C3.3

(C3.3) Describe where and how climate-related risks and opportunities have influenced your strategy.

	Have climate- related risks and opportunities influenced your strategy in this area?	Description of influence
Products and services	Yes	At Dover, our commitment to sustainability extends beyond our operations. We are committed to creating long-term economic value by developing products that are designed to help our customers meet their sustainability goals, run their operations more efficiently, and satisfy evolving regulatory and environmental standards. Our businesses are well-positioned to capitalize on increasing requirements for sustainability, safety, and energy efficiency, and we strive to integrate sustainability into the design, development, and use of our products. This includes developing products and solutions that enable our customers to use resources more efficiently and decrease greenhouse gas emissions (GHG)—all while increasing reliability and durability. We pursue innovation for sustainable products in three key opportunity areas: • Clean technology • Optimizing use of resources and materials • Enabling the circular economy The most significant strategic decision made to date around products and services is the evaluation in 2020 and approval in 2021 of our science-based target which includes a commitment to reduce scope 3 GHG emissions 15% by 2030 from a 2019 baseline. Our work in this space will help us to achieve our science-based target by delivering carbon-efficient products to our customers. Many of our operating companies are directly involved in industrise that will likely be impacted by climate change policy and the associated potential for a transition to a low carbon economy, such as environmental and waste management, retail fueling, refrigeration and food equipment, packaging, and printing. As part of our 2019 scepe 3 emissions. Operating companies are forcus to specific on the product see phase emissions as they make up over 87% of our 2019 scope 3 emissions. Operating companies are forcus to use carbon economy, such as environmental and waste management, retail fueling, refrigeration and food equipment, packaging, and printing. As part of our path towards achieving our Science-Based targets, Dover's largest Oper
Supply chain and/or value chain	Yes	The risk of increased logistics costs from carbon pricing was evaluated during the climate scenario analysis. Efforts have been underway to optimize Dover's supply chain and achieve both cost savings and carbon efficiencies by minimizing average length of haul. The risk of supply chain disruption from extreme weather events was also evaluated and could potentially be significant to Dover. Based on the results of the climate scenario analysis, this is an area that may warrant additional investigation. The most significant strategic decision made to date around supply chain and/or value chain is the approval in 2021 of our science-based target which includes a commitment to reduce scope 3 GHG emissions 15% by 2030 from a 2019 baseline. Our work in optimizing Dover's supply chain will help us to achieve our science-based target by reducing scope 3 emissions from logistics and other aspects of supply chain emissions. Dover's suppliers are required to comply with all applicable environmental laws, regulations, and standards and minimize any adverse impact on the environment. Dover's suppliers no support its environmental reporting by promptly responding to Dover's information requests regarding sustainability commitments and progress. We use a wide variety of raw materials, primarily metals and semi-processed or finished components, which are generally available from a number of sources. As a result, shortages or the loss of any single supplier have not had, and are not likely to have, a material impact on operating profits. While the required raw materials are generally available, commodity pricing can be volatile, particularly for various grades of steel, copper, aluminium and select other commodities. Although cost increases in commodities may be recovered through increased prices to customers, our operating results are exposed to such fluctuations. We attermy to cost shrough fixed-price contracts with suppliers and various other programs, such as our global supply chain activities. TIME HORIZON: All these activi
Investment in R&D	Yes	Dover is committed to creating economic value for shareholders by developing products designed to help customers meet their sustainability goals in response to evolving regulatory and environmental standards. We believe that sustainability-driven innovation presents a significant growth opportunity while contributing positively to enhanced resource efficiency and reduced waste. Accordingly, over the past several years, we have accelerated our efforts and processes around innovation, focusing on technologies that create tangible value for our customers. In 2021, R&D spend, including qualifying engineering costs, represented 2.0% of our annual revenue. Ultimately, we view R&D as critical to maintaining the long-term growth and competitiveness of our offerings in the marketplace in a world with an ever-increasing demand for more sustainable solutions. The most significant strategic decision made to date around investment in R&D is the approval in 2021 of our science-based target which includes a commitment to reduce scope 3 GHG emissions 15% by 2030 from a 2019 baseline. Our work in investment in R&D and innovation for sustainable products will help us to achieve our science-based target by reducing scope 3 emissions from the largest category, emissions from use of sold products. An example of our sustainable products include our Climate & Sustainability segment, SWEP, which manufactures brazed plate heat exchangers, focuses on opportunities created by the conversion to sustainable and renewable energy usage in heat transfer. Their Passive Cooling Unit, for example, uses natural cooling from the ground or groundwater to remove excess heat from interiors with the process requiring only a small amount of electricity for the circulation pumps which make this solution both very energy efficient and cost effective. TIME HORIZON: All these activities are currently ongoing and therefore fall in our short-term (0-3 years) horizon.
Operations	Yes	The opportunity to improve energy efficiency and switch to renewable energy was evaluated during the climate scenario analysis. Efforts have been underway to optimize Dover's energy and emissions use in operations for years and Dover currently generates renewable energy on-site at a number of locations. Additional opportunities will be investigated as Dover continues to implement our 2030 science-based targets. The risk of operational disruption from extreme weather events was also evaluated and could potentially be significant to Dover. Based on the results of the climate scenario analysis, this is an area that may warrant additional investigation. The most significant strategic decision made to date around operations is the approval in 2021 of our science-based target which includes a commitment to reduce scope 1 and 2 GHG emissions from operations 30% by 2030 from a 2019 baseline. Our work in implementation of our science-based target through various avenues such as energy efficiency and switching to renewable energy will help us to achieve our science-based target by reducing scope 1 and 2 emissions from operations. Furthermore, several of our Operating Companies are taking initiatives to switch to renewable energy at their production facility in Switzerland is equipped with a photovoltaic system on the roof. We are aware of a number of existing or upcoming regulatory initiatives intended to reduce emissions in geographies where our manufacturing and warehouse/distribution facilities are located and have evaluated the potential impact of these regulations on our businesses. We anticipate that direct impacts from regulatory actions will not be significant in the short- to medium-term. We expect the regulatory impacts associated with climate change regulation would be primarily indirect and would result in "pass through" costs from energy suppliers, suppliers of raw materials to Dover. As the cost for EU Allowances goes up for these large emitters, the pass through costs may rise. TIME HORIZON: All these acti

C3.4

(C3.4) Describe where and how climate-related risks and opportunities have influenced your financial planning.

	Financial planning	Description of influence		
	elements that have			
	influenced			
Row 1	Revenues Acquisitions and divestments	Revenues: Dover's five business segments are focused on building enduring competitive advantages and leaders hip positions in markets that we believe are positioned for sustained future growth. We obtitize the our engineering technology and design expertise and maintain an intense focus on meeting the needs of our customers and adding significant, and often new, value to their operations through superior product performance, sustainability benefits, safety and reliability and a comitment to afternarket support. We cultivate and maintain an entrepreneurial culture and continuously innovate to address our customers' needs to help them win in the markets they serve. In particular, our businesses are well-positioned to capitalize on growing industrial manufacturing and trade volumes, adoption of digital technologies, increasing requirements for sustainability goals through tull likely be impacted by climate change policy and associated potential for a transition to a low carbon economy, such as environmental and waste management, retair refueing, refrigeration and food equipment, and packaging and printing. A central part of our sustainability efforts is to enable our customers to reque vaste, energy, and to achive the sisuitability goals through our innovative and sustainabile products. As demand is expected to grow to these products and services in a nuterasse of 18.3% or \$1.2bilino compared with the prior year. Our Engineered Products segment is capitalizing on secular growth in waste generation and increasing capitalization on decurber builds. Environmental Solutions get their pover from osalra panels, expresse associated with pover installation and electrical charges are essentially eliminated. The units also cultures. Environmental Solutions get their pover from continuing equipment and components for gasoline, compressed natural gas (CNG), inquifed natural gas (LNG) and hydrogen (H2) kueling segment benefits from workwide growth in sately and comparis, for gasoline, compressed natural gas (CNG), inquifed nat		

C3.5

(C3.5) In your organization's financial accounting, do you identify spending/revenue that is aligned with your organization's transition to a 1.5°C world? No, and we do not plan to in the next two years

C4. Targets and performance

C4.1

(C4.1) Did you have an emissions target that was active in the reporting year? Absolute target

C4.1a

(C4.1a) Provide details of your absolute emissions target(s) and progress made against those targets.

Target reference number Abs 1 Year target was set

2020

Target coverage Company-wide

Scope(s) Scope 1 Scope 2

Scope 2 accounting method Location-based

Scope 3 category(ies) <Not Applicable>

Base year 2019
Base year Scope 1 emissions covered by target (metric tons CO2e) 47075
Base year Scope 2 emissions covered by target (metric tons CO2e) 109884
Base year Scope 3 emissions covered by target (metric tons CO2e) <not applicable=""></not>
Total base year emissions covered by target in all selected Scopes (metric tons CO2e) 156959
Base year Scope 1 emissions covered by target as % of total base year emissions in Scope 1 100
Base year Scope 2 emissions covered by target as % of total base year emissions in Scope 2 100
Base year Scope 3 emissions covered by target as % of total base year emissions in Scope 3 (in all Scope 3 categories) <not applicable=""></not>
Base year emissions covered by target in all selected Scopes as % of total base year emissions in all selected Scopes 100
Target year 2030
Targeted reduction from base year (%) 30
Total emissions in target year covered by target in all selected Scopes (metric tons CO2e) [auto-calculated] 109871.3
Scope 1 emissions in reporting year covered by target (metric tons CO2e) 43114
Scope 2 emissions in reporting year covered by target (metric tons CO2e) 92690
Scope 3 emissions in reporting year covered by target (metric tons CO2e) <not applicable=""></not>
Total emissions in reporting year covered by target in all selected scopes (metric tons CO2e) 135804
% of target achieved relative to base year [auto-calculated] 44.9268067881846

Is this a science-based target? Yes, and this target has been approved by the Science Based Targets initiative

Target ambition Well-below 2°C aligned

Please explain target coverage and identify any exclusions

Dover Corporation committed to reduce absolute scope 1 and 2 market-based GHG emissions 30% by 2030 from a 2019 base year.

Plan for achieving target, and progress made to the end of the reporting year

Dover Corporation achieved a 13% reduction in 2021 in its Scope 1 and 2 emissions from a 2019 baseline. We have a Science-Based Target roadmap to achieve our 2030 goals that includes working with our Operating Companies to research and execute on financially-sound energy efficiency and renewable energy projects.

List the emissions reduction initiatives which contributed most to achieving this target

<Not Applicable>

Target reference number Abs 2

Year target was set 2020

Target coverage Company-wide

Scope(s) Scope 3

Scope 2 accounting method <Not Applicable>

Scope 3 category(ies)

Category 1: Purchased goods and services Category 2: Capital goods Category 3: Fuel-and-energy-related activities (not included in Scopes 1 or 2) Category 4: Upstream transportation and distribution Category 5: Waste generated in operations Category 6: Business travel Category 7: Employee commuting Category 9: Downstream transportation and distribution Category 10: Processing of sold products Category 11: Use of sold products Category 12: End-of-life treatment of sold products Category 15: Investments

Base year 2019

Base year Scope 1 emissions covered by target (metric tons CO2e) <Not Applicable>

Base year Scope 2 emissions covered by target (metric tons CO2e) <Not Applicable>

Base year Scope 3 emissions covered by target (metric tons CO2e) 17393057

Total base year emissions covered by target in all selected Scopes (metric tons CO2e) 17393057

Base year Scope 1 emissions covered by target as % of total base year emissions in Scope 1 <Not Applicable>

Base year Scope 2 emissions covered by target as % of total base year emissions in Scope 2 <Not Applicable>

Base year Scope 3 emissions covered by target as % of total base year emissions in Scope 3 (in all Scope 3 categories) 100

Base year emissions covered by target in all selected Scopes as % of total base year emissions in all selected Scopes 100

Target year 2030

Targeted reduction from base year (%) 15

Total emissions in target year covered by target in all selected Scopes (metric tons CO2e) [auto-calculated] 14784098.45

Scope 1 emissions in reporting year covered by target (metric tons CO2e) <Not Applicable>

Scope 2 emissions in reporting year covered by target (metric tons CO2e) <Not Applicable>

Scope 3 emissions in reporting year covered by target (metric tons CO2e) 16209198

Total emissions in reporting year covered by target in all selected scopes (metric tons CO2e) 16209198

% of target achieved relative to base year [auto-calculated] 45.3766887174194

Target status in reporting year Underway

Is this a science-based target? Yes, and this target has been approved by the Science Based Targets initiative

Target ambition Well-below 2°C aligned

Please explain target coverage and identify any exclusions Dover Corporation committed to reduce absolute scope 3 GHG emissions 15% within the same timeframe.

Plan for achieving target, and progress made to the end of the reporting year In 2021, Dover's largest Operating Companies by emissions focused on product use phase emission reduction initiatives and integrate checkpoints focusing on opportunities to reduce product energy usage into new product development to set a path towards achieving Dover's 2030 Scope 3 science-based target.

List the emissions reduction initiatives which contributed most to achieving this target <Not Applicable>

C4.2

(C4.2) Did you have any other climate-related targets that were active in the reporting year? No other climate-related targets

Yes

C4.3a

(C4.3a) Identify the total number of initiatives at each stage of development, and for those in the implementation stages, the estimated CO2e savings.

	Number of initiatives	Total estimated annual CO2e savings in metric tonnes CO2e (only for rows marked *)	
Under investigation	5		
To be implemented*	14	193	
Implementation commenced*	55	643	
Implemented*	63	457	
Not to be implemented	5		

Lighting

C4.3b

(C4.3b) Provide details on the initiatives implemented in the reporting year in the table below.

Initiative category & Initiative type

Energy efficiency in buildings

Estimated annual CO2e savings (metric tonnes CO2e)

245

Scope(s) or Scope 3 category(ies) where emissions savings occur Scope 2 (location-based)

Voluntary/Mandatory

Voluntary

Annual monetary savings (unit currency – as specified in C0.4) 20500

Investment required (unit currency – as specified in C0.4) 51000

Payback period

1-3 years

Estimated lifetime of the initiative

6-10 years

CO2 savings by reducing energy consumption and the impact of old fluorescent lighting (0,6kg/kwh)

Initiative category & Initiative type

Energy efficiency in buildings

Heating, Ventilation and Air Conditioning (HVAC)

Estimated annual CO2e savings (metric tonnes CO2e) 150

Scope(s) or Scope 3 category(ies) where emissions savings occur Scope 2 (location-based)

Voluntary/Mandatory Voluntary

Annual monetary savings (unit currency – as specified in C0.4) 30000

Investment required (unit currency – as specified in C0.4) 17000

Payback period <1 year

Estimated lifetime of the initiative 11-15 years

Comment Insulation of heating pipes

Initiative category & Initiative type

Energy	efficiency	in	buildings
--------	------------	----	-----------

Other, please specify (Compressed air)

Estimated annual CO2e savings (metric tonnes CO2e) 62

Scope(s) or Scope 3 category(ies) where emissions savings occur

Scope 2 (location-based) Voluntary/Mandatory

Voluntary

Annual monetary savings (unit currency - as specified in C0.4) 29000

Investment required (unit currency - as specified in C0.4) 59500

Payback period

1-3 years

Estimated lifetime of the initiative 11-15 years

Comment

Investment reflects incentive of \$18,500 at our PSG facility in Grand Rapids, Michigan.

C4.3c

(C4.3c) What methods do you use to drive investment in emissions reduction activities?

Method	Comment
Employee engagement	Our employees are constantly motivated to identify energy savings initiatives. Since 2011, Dover has realized more than 900 Mwh in energy savings from low to no cost behavioral programs.
Financial optimization calculations	Individual operating companies have pursued projects with favorable return on investment.

C4.5

(C4.5) Do you classify any of your existing goods and/or services as low-carbon products? Yes

C4.5a

(C4.5a) Provide details of your products and/or services that you classify as low-carbon products.

Level of aggregation

Product or service

Taxonomy used to classify product(s) or service(s) as low-carbon

Other, please specify (U.S. Environmental Protection Agency's (EPA's) GreenChill)

Type of product(s) or service(s)

Heating and cooling	Other, please specify (Natural refrigeration)
······································	

Description of product(s) or service(s)

Hillphoenix's Advanced Second Nature (SN) refrigeration system requires less refrigerant charge than standard refrigeration systems due to a smaller charge and lower leak rate. Methodology for estimating avoided emissions from Advanced Second Nature Systems is provided here. Assumptions include: # of units sold, typical direct expansion (DX) system requires charge size of 1100 lbs with an average leak rate of 0.2 (20% recharge annually), and SN system requires charge size of 600 with an average leak rate of 0.5 (5% recharge annually). Difference in emissions associated with typical DX and SN units multiplied by the # of units sold represents the avoided emissions. Hillphoenix has earned the U.S. Environmental Protection Agency's GreenChill 2019-2020 Store Certification Excellence recognition. This achievement recognizes the commercial refrigeration systems manufacturer that has installed more advanced refrigeration systems in GreenChill certified stores than any other partnering manufacturer in the past year. From 2019 to 2020, Hillphoenix systems were installed in 433 stores, over 84% of the GreenChill certified stores. This is Hillphoenix's 9th successive GreenChill recognition since the category was created. Hillphoenix's SN Advansor CO2 Booster Systems have been installed in over 500 stores in 5 years. They use carbon dioxide-based refrigerant with a global-warming potential rating of 1 instead of a hydrofluorocarbon-based refrigerant with a GWP rating of 3985.

Have you estimated the avoided emissions of this low-carbon product(s) or service(s) Yes

Methodology used to calculate avoided emissions

Other, please specify (GWP Potential)

Life cycle stage(s) covered for the low-carbon product(s) or services(s)

Functional unit used

Use stage

A pound of refrigerant replaced

Reference product/service or baseline scenario used

A hydrofluorocarbon-based refrigerant with a GWP rating of 3,985 per pound.

Life cycle stage(s) covered for the reference product/service or baseline scenario Use stage

Estimated avoided emissions (metric tons CO2e per functional unit) compared to reference product/service or baseline scenario 3985

Explain your calculation of avoided emissions, including any assumptions

Hillphoenix's line of alternative refrigeration systems use carbon dioxide-based refrigerant with a global-warming potential (GWP) rating of 1. By comparison, a hydrofluorocarbon-based refrigerant can have a GWP rating as high as 3,985 per pound. Therefore, for each pound of refrigerant replaced with a carbon-dioxide based refrigerant, the customer saves up to 3,985 metric tons CO2e.

Revenue generated from low-carbon product(s) or service(s) as % of total revenue in the reporting year

C5. Emissions methodology

C5.1

(C5.1) Is this your first year of reporting emissions data to CDP? No

C5.1a

(C5.1a) Has your organization undergone any structural changes in the reporting year, or are any previous structural changes being accounted for in this disclosure of emissions data?

Row 1

Has there been a structural change?

No

Name of organization(s) acquired, divested from, or merged with <Not Applicable>

Details of structural change(s), including completion dates <Not Applicable>

C5.1b

(C5.1b) Has your emissions accounting methodology, boundary, and/or reporting year definition changed in the reporting year?

	Change(s) in methodology, boundary, and/or reporting year definition?	Details of methodology, boundary, and/or reporting year definition change(s)	
Row 1	No	<not applicable=""></not>	

C5.2

(C5.2) Provide your base year and base year emissions.

Scope 1

Base year start January 1 2019

Base year end December 31 2019

Base year emissions (metric tons CO2e)

47075 Comment

Dover's 2030 greenhouse gas goals were approved by the Science-Based Targets initiative (SBTi) in 2021. To meet SBTi's approval criteria we updated our baseline year from 2010 to 2019.

Scope 2 (location-based)

Base year start

January 1 2019

Base year end December 31 2019

Base year emissions (metric tons CO2e) 109884

Comment

Dover's 2030 greenhouse gas goals were approved by the Science-Based Targets initiative (SBTi) in 2021. To meet SBTi's approval criteria we updated our baseline year from 2010 to 2019.

Scope 2 (market-based)

Base year start January 1 2019

Base year end December 31 2019

Base year emissions (metric tons CO2e)

109994

Comment

In accordance with the Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (Revised Edition), Scope 2 guidance, in the absence of market based emissions in the based year, location based emissions can be used as a proxy.

Scope 3 category 1: Purchased goods and services

Base year start January 1 2019

Base year end December 31 2019

Base year emissions (metric tons CO2e) 1029634

Comment

Scope 3 category 2: Capital goods

Base year start January 1 2019

Base year end December 31 2019

Base year emissions (metric tons CO2e) 31461

Comment

Scope 3 category 3: Fuel-and-energy-related activities (not included in Scope 1 or 2)

Base year start January 1 2019

Base year end December 31 2019

Base year emissions (metric tons CO2e) 21589

Comment

Scope 3 category 4: Upstream transportation and distribution

Base year start January 1 2019

Base year end December 31 2019

Base year emissions (metric tons CO2e) 223516

Comment

Scope 3 category 5: Waste generated in operations

Base year start January 1 2019

Base year end December 31 2019

Base year emissions (metric tons CO2e) 8341

Comment

Scope 3 category 6: Business travel

Base year start January 1 2019

Base year end December 31 2019

Base year emissions (metric tons CO2e) 27509

Comment

Scope 3 category 7: Employee commuting

Base year start January 1 2019

Base year end December 31 2019

Base year emissions (metric tons CO2e) 40013

Comment

Scope 3 category 8: Upstream leased assets

Base year start January 1 2019

Base year end December 31 2019

Base year emissions (metric tons CO2e)

Comment N/A

Scope 3 category 9: Downstream transportation and distribution

Base year start January 1 2019

Base year end December 31 2019

Base year emissions (metric tons CO2e) 238790

Comment

Scope 3 category 10: Processing of sold products

Base year start January 1 2019

Base year end December 31 2019

Base year emissions (metric tons CO2e)

1.3

Comment

Scope 3 category 11: Use of sold products

Base year start January 1 2019

Base year end December 31 2019

Base year emissions (metric tons CO2e) 15234746

Comment

Scope 3 category 12: End of life treatment of sold products

Base year start January 1 2019

Base year end December 31 2019

Base year emissions (metric tons CO2e) 444770

Comment

Scope 3 category 13: Downstream leased assets

Base year start January 1 2019

Base year end December 31 2019

Base year emissions (metric tons CO2e)

Comment N/A

Scope 3 category 14: Franchises

Base year start January 1 2019

Base year end December 31 2019

Base year emissions (metric tons CO2e)

Comment N/A

Scope 3 category 15: Investments

Base year start January 1 2019

Base year end December 31 2019

Base year emissions (metric tons CO2e) 92687

Comment

Scope 3: Other (upstream)

Base year start January 1 2019

Base year end December 31 2019

Base year emissions (metric tons CO2e)

Comment N/A

Scope 3: Other (downstream)

Base year start January 1 2019

Base year end

December 31 2019

Base year emissions (metric tons CO2e)

Comment

N/A

C5.3

(C5.3) Select the name of the standard, protocol, or methodology you have used to collect activity data and calculate emissions. The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (Revised Edition)

C6. Emissions data

C6.1

(C6.1) What were your organization's gross global Scope 1 emissions in metric tons CO2e?

Reporting year

43114

Gross global Scope 1 emissions (metric tons CO2e)

Start date <Not Applicable>

End date

<Not Applicable>

Comment

C6.2

(C6.2) Describe your organization's approach to reporting Scope 2 emissions.

Row 1

Scope 2, location-based We are reporting a Scope 2, location-based figure

Scope 2, market-based

We have operations where we are able to access electricity supplier emission factors or residual emissions factors, but are unable to report a Scope 2, market-based figure **Comment**

C6.3

(C6.3) What were your organization's gross global Scope 2 emissions in metric tons CO2e?

Reporting year

Scope 2, location-based 92690

Scope 2, market-based (if applicable) <Not Applicable>

Start date <Not Applicable>

End date <Not Applicable>

Comment

C6.4

(C6.4) Are there any sources (e.g. facilities, specific GHGs, activities, geographies, etc.) of Scope 1 and Scope 2 emissions that are within your selected reporting boundary which are not included in your disclosure?

C6.5

(C6.5) Account for your organization's gross global Scope 3 emissions, disclosing and explaining any exclusions.

Purchased goods and services

Evaluation status

Relevant, calculated

Emissions in reporting year (metric tons CO2e) 1140828

Emissions calculation methodology Spend-based method

Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

Please explain

This category includes, the extraction, production, and transportation of goods and services purchased by Dover. All spend data was categorized according to Summary Environmentally-Extended Input-Output (EEIO) Commodity emission factor (source: U.S. EPA Office of Research and Development, Supply Chain GHG Emission Factors for US Industries and Commodities). Where applicable, a Detailed EEIO commodity emission factor was applied for improved accuracy. GWPs are IPCC Fourth Assessment Report (AR4).

Capital goods

Evaluation status

Relevant, calculated

Emissions in reporting year (metric tons CO2e)

34858

0

Emissions calculation methodology

Spend-based method

Percentage of emissions calculated using data obtained from suppliers or value chain partners

Please explain

Emissions from capital goods are calculated based on Dover's spend by category. Environmentally-Extended Input-Output (EEIO) commodity-based emission factors from the U.S. EPA are applied based on spend category (source: U.S. EPA Office of Research and Development, Supply Chain GHG Emission Factors for US Industries and Commodities). GWPs are IPCC Fourth Assessment Report (AR4).

Fuel-and-energy-related activities (not included in Scope 1 or 2)

Evaluation status

Relevant, calculated

Emissions in reporting year (metric tons CO2e)

23920

Emissions calculation methodology

Supplier-specific method

Percentage of emissions calculated using data obtained from suppliers or value chain partners

100

Please explain

Upstream emissions for purchased fuels and electricity are calculated for extraction and T&D losses using the data collected for Scope 1 and 2 emissions: the quantity of fuel consumed and energy purchased is multiplied by the upstream energy and T&D loss emission factors. The emission factor for purchased fuel is based on LCA software. The emission factor for upstream emissions of purchased electricity is based on LCA for the United States and based on the UK DEFRA Guidelines for other countries. The transmission and distribution emission factors are location-based and taken from the EPA's eGRID database for the United States and based on UK DEFRA Guidelines for other Guidelines for other countries. GWPs are IPCC Fourth Assessment Report (AR4).

Upstream transportation and distribution

Evaluation status

Relevant, calculated

Emissions in reporting year (metric tons CO2e) 247655

Emissions calculation methodology

Spend-based method

Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

Please explain

Emissions from upstream transportation and distribution are calculated based on Dover's spend by category. Environmentally-Extended Input-Output (EEIO) commoditybased emission factors from the U.S. EPA are applied based on spend category (source: U.S. EPA Office of Research and Development, Supply Chain GHG Emission Factors for US Industries and Commodities). GWPs are IPCC Fourth Assessment Report (AR4).

Waste generated in operations

Evaluation status

Not relevant, calculated

Emissions in reporting year (metric tons CO2e)

9242

Emissions calculation methodology

Spend-based method

Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

Please explain

Emissions from waste generated in operations are calculated based on Dover's spend by category. Environmentally-Extended Input-Output (EEIO) commodity-based emission factors from the U.S. EPA are applied based on spend category (source: U.S. EPA Office of Research and Development, Supply Chain GHG Emission Factors for US Industries and Commodities). GWPs are IPCC Fourth Assessment Report (AR4).

Business travel

Evaluation status

Not relevant, calculated

Emissions in reporting year (metric tons CO2e) 30480

Emissions calculation methodology

Supplier-specific method Distance-based method

Percentage of emissions calculated using data obtained from suppliers or value chain partners

100

Please explain

Emissions associated with Dover employee business travel includes hotel stays, vehicle rentals, rail travel and air travel. Activity data were provided by Dover's travel provider. Emissions were calculated using emission factors and methodologies from the Guidelines to Defra / DECC's GHG Conversion Factors for Company Reporting, EPA Emission Factors for Greenhouse Gas Inventories, Climate Leaders Mobile Source Guidance, and Climate Leaders Business Travel and Commuting Guidance. For Air Travel, emissions were calculated using a breakdown of total mileage by distance (i.e. short, medium and long-haul) and a corresponding Defra emission factor was applied per passenger-mile. No information was available to discern between cabin classes (i.e. business vs. economy). For hotel stays, emissions were calculated using a breakdown of total night stays at hotels by category and location. A corresponding emission factor was applied. Emission factors were applied at the Spend Category 3 level for both the EEIO Summary Commodity and the Detailed Commodity (where applicable). GWPs are IPCC Fourth Assessment Report (AR4). Employee commuting emissions are less than 1% of Dover's overall Scope 3 emissions.

Employee commuting

Evaluation status

Not relevant, calculated

Emissions in reporting year (metric tons CO2e) 44334

Emissions calculation methodology

Average data method

Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

Please explain

Emissions were calculated using total staff headcount data by location. An average emission factor for commuting using a kg CO2e / per employee per-year basis was then applied. This average emission factor is based on a large, national US-based commuter study (using US Department of Transportation data (USDOT 2014), in conjunction with ecoinvent 2.2 datasets for various transportation modes in conjunction with GWP impact assessment (SCLCI 2010, IPCC 2007), as well as some assumptions about commuting and work schedules)

Upstream leased assets

Evaluation status Not relevant, explanation provided

Not relevant, explanation provided

Emissions in reporting year (metric tons CO2e) </br><Not Applicable>

Emissions calculation methodology

<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners <Not Applicable>

Please explain

Using the operational control approach, Dover determined that all spaces leased from other entities are within our operational control. As such, emissions from these sources are included in our Scope 1 and 2 emissions.

Downstream transportation and distribution

Evaluation status

Relevant, calculated

Emissions in reporting year (metric tons CO2e)

264578

Emissions calculation methodology

Distance-based method

Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

Please explain

Where available, Dover provided total average weight of all products sold. Mode of freight systems used for the downstream transportation and distribution of these products was estimated using factors from the Freight Analysis Framework Data Tabulation Tool (FAF4). Total ton-miles are then calculated by multiplying the average shipment distance by the total weight shipped. Emission factors for downstream transportation and distribution were applied to ton-miles to calculate GHG emissions (source: U.S. EPA Emission Factor Hub). GWPs are IPCC Fourth Assessment Report (AR4).

Processing of sold products

Evaluation status

Relevant, calculated

Emissions in reporting year (metric tons CO2e)

1

Emissions calculation methodology

Spend-based method

Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

Please explain

For the processing of Dover's sold products, product sales data were collected for all intermediate goods that require further processing. Average electricity used per product processed was estimated based on a representative pick and place machine. Electricity use for processing was multiplied by products sold, and appropriate grid emission factors were applied (source: U.S. EPA eGRID2018 US Average emission factors). GWPs are IPCC Fourth Assessment Report (AR4).

Use of sold products

Evaluation status

Relevant, calculated

Emissions in reporting year (metric tons CO2e)

13817803

Emissions calculation methodology

Methodology for direct use phase emissions, please specify (GHG Protocol Product Accounting & Reporting Standard)

Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

Please explain

To calculate use-phase emissions, data was collected for total products sold by each Dover entity, along with either daily or annual average energy consumption per unit, and average useful product lifespan. For OpCo's with unavailable data, emissions were scaled up and estimated based on proportional revenue of each OpCo that has products with use-phase emissions Once total energy consumption was calculated for each product across its useful lifespan, emissions were calculated by multiplying the total unit of energy consumption by the appropriate emission factor based on energy type. For electricity, grid emission factor relative to the regions that reflect Dover's global sales breakdown. GWPs are IPCC Fourth Assessment Report (AR4).

End of life treatment of sold products

Evaluation status

Relevant, calculated

Emissions in reporting year (metric tons CO2e) 492802

Emissions calculation methodology

Spend-based method

Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

Please explain

Emissions associated with the end-of-life treatment and disposal of sold products relies on assumptions surrounding the landfill diversion rates after the product reaches the end of its useful life. Diversion rates were estimated by gathering data from Operating Companies to determine the percent of each product which went to landfills, were recycled, composted, or incinerated. We calculate emissions from these disposed products using methodologies and emission factors from the EPA's Waste Reduction Model (WARM). This model calculates emissions based on a life cycle analysis, including emissions from the long-term decomposition of waste in a landfill or from upstream sources/sinks. GWPs are IPCC Fourth Assessment Report (AR4).

Downstream leased assets

Evaluation status

Not relevant, explanation provided

Emissions in reporting year (metric tons CO2e) <Not Applicable>

Emissions calculation methodology

<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

Please explain

Dover does not lease space to other entities.

Franchises

Evaluation status Not relevant, explanation provided

Emissions in reporting year (metric tons CO2e) <Not Applicable>

Emissions calculation methodology

<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

Please explain Dover does not have any franchises.

Investments

Evaluation status Relevant, calculated

Emissions in reporting year (metric tons CO2e) 102697

Emissions calculation methodology

Spend-based method

Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

Please explain

Dover's investment emissions include companies where Dover's investment represents greater than 1% of total company equity. Emissions are estimated based on Dover's ownership stake, the industry of each investee company, and a corresponding EEIO commodity emission factor (tCO2e / \$USD). Environmentally-Extended Input-Output (EEIO) commodity-based emission factors from the U.S. EPA are applied based on spend category (source: U.S. EPA Office of Research and Development, Supply Chain GHG Emission Factors for US Industries and Commodities). GWPs are IPCC Fourth Assessment Report (AR4).

Other (upstream)

Evaluation status

Emissions in reporting year (metric tons CO2e)

<Not Applicable>

Emissions calculation methodology <Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners <Not Applicable>

Please explain

Other (downstream)

Evaluation status

Emissions in reporting year (metric tons CO2e)

<Not Applicable>

Emissions calculation methodology

<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable> Please explain

.

C-CG6.6

(C-CG6.6) Does your organization assess the life cycle emissions of any of its products or services?

	Assessment of life cycle emissions	Comment
Row 1	Yes	

C-CG6.6a

(C-CG6.6a) Provide details of how your organization assesses the life cycle emissions of its products or services.

	Products/services assessed	Life cycle stage(s) most commonly covered	Methodologies/standards/tools applied	Comment
Row	Representative selection of	Use stage	GHG Protocol Product Accounting &	Use phase emissions are calculated for at least a representative selection of products/services
1	products/services		Reporting Standard	using GHG protocol (Scope 3 calculation).

C6.7

(C6.7) Are carbon dioxide emissions from biogenic carbon relevant to your organization? $\ensuremath{\mathsf{No}}$

C6.10

(C6.10) Describe your gross global combined Scope 1 and 2 emissions for the reporting year in metric tons CO2e per unit currency total revenue and provide any additional intensity metrics that are appropriate to your business operations.

Intensity figure

0.017

Metric numerator (Gross global combined Scope 1 and 2 emissions, metric tons CO2e) 135804

Metric denominator unit total revenue

Metric denominator: Unit total 7907081

Scope 2 figure used Location-based

% change from previous year 2.4

Direction of change Increased

Reason for change

Scope 1 and 2 emissions combined increased by 2.4%. This increase is mostly due to increased revenue from 2020 to 2021 and a return to normal operations after COVID-19. While revenue increased by 18% from 2020 to 2021, emissions only increased by 2.4%, in part due to more energy-efficient operations. Note: Intensity denominator is in per million dollars total revenue.

C7. Emissions breakdowns

C7.1

(C7.1) Does your organization break down its Scope 1 emissions by greenhouse gas type? Yes

C7.1a

(C7.1a) Break down your total gross global Scope 1 emissions by greenhouse gas type and provide the source of each used greenhouse warming potential (GWP).

Greenhouse gas	Scope 1 emissions (metric tons of CO2e)	GWP Reference
CO2	42313.47	IPCC Fifth Assessment Report (AR5 – 100 year)
CH4	184.64	IPCC Fifth Assessment Report (AR5 – 100 year)
N2O	616.41	IPCC Fifth Assessment Report (AR5 – 100 year)

C7.2

(C7.2) Break down your total gross global Scope 1 emissions by country/region.

Country/Region	Scope 1 emissions (metric tons CO2e)
Argentina	299.1
Australia	127.7
Belgium	415.17
Brazil	20.65
Canada	674.29
China	1248.8
Czechia	0
Denmark	106.43
Dominican Republic	0
France	2478.86
Germany	2671.5
India	35.14
Italy	2518.48
Malaysia	0
Mexico	10.13
Netherlands	323.97
Poland	15.2
Singapore	7.3
Slovakia	271.34
Sweden	197.65
Switzerland	247.7
Thailand	0
United Kingdom of Great Britain and Northern Ireland	2083.42
United States of America	28296.76
Japan	0.21
Russian Federation	182.86
Spain	881.81

C7.3

(C7.3) Indicate which gross global Scope 1 emissions breakdowns you are able to provide.

By business division

By activity

C7.3a

(C7.3a) Break down your total gross global Scope 1 emissions by business division.

Business division	Scope 1 emissions (metric ton CO2e)
Corporate	0
Engineered Products	9822.25
Clean Energy & Fueling	4931.31
Imaging & Identification	8866.81
Pumps & Process Solutions	6721.4
Climate & Sustainability Technologies	12772.76

C7.3c

(C7.3c) Break down your total gross global Scope 1 emissions by business activity.

Activity	Scope 1 emissions (metric tons CO2e)
Stationary Combustion	30015.59
Mobile sources	10615.38
Refrigerants	2483.18

(C7.5) Break down your total gross global Scope 2 emissions by country/region.

Country/Region	Scope 2, location-based (metric tons CO2e)	Scope 2, market-based (metric tons CO2e)
Argentina	23.36	
Australia	473.95	
Belgium	61.71	
Brazil	146.96	
Canada	307.57	
China	15649.45	
Czechia	0	
Denmark	39.82	
Dominican Republic	144.63	
France	256.46	
Germany	3536.87	
India	417.89	
Italy	4441.6	
Malaysia	2469.62	
Mexico	998.65	
Netherlands	580.36	
Singapore	32.66	
Slovakia	0	
Sweden	5.55	
Switzerland	26.91	
Thailand	0	
United Kingdom of Great Britain and Northern Ireland	1136.51	
United States of America	61854.7	
Poland	36.61	
Japan	26.28	
Spain	21.8	

C7.6

(C7.6) Indicate which gross global Scope 2 emissions breakdowns you are able to provide. By business division

By activity

C7.6a

(C7.6a) Break down your total gross global Scope 2 emissions by business division.

Business division	Scope 2, location-based (metric tons CO2e)	Scope 2, market-based (metric tons CO2e)
Corporate	152	
Engineered Products	27830	
Clean Energy & Fueling	10934	
Imaging & Identification	4186	
Pumps & Process Solutions	16633	
Climate & Sustainability Technologies	32955	

C7.6c

(C7.6c) Break down your total gross global Scope 2 emissions by business activity.

Activity	Scope 2, location-based (metric tons CO2e)	Scope 2, market-based (metric tons CO2e)	
Purchased Energy	92690		

C7.9

(C7.9) How do your gross global emissions (Scope 1 and 2 combined) for the reporting year compare to those of the previous reporting year? Increased

C7.9a

(C7.9a) Identify the reasons for any change in your gross global emissions (Scope 1 and 2 combined), and for each of them specify how your emissions compare to the previous year.

	Change in emissions (metric tons CO2e)	Direction of change	Emissions value (percentage)	Please explain calculation
Change in renewable energy consumption	1466	Increased	1.1	Dover collects country-level data on purchased and consumed low carbon electricity.
Other emissions reduction activities	457	Decreased	0.3	Dover Operating Companies completed energy efficiency projects in 2021.
Divestment		<not Applicable></not 		
Acquisitions		<not Applicable></not 		
Mergers		<not Applicable></not 		
Change in output		<not Applicable></not 		
Change in methodology		<not Applicable></not 		
Change in boundary		<not Applicable></not 		
Change in physical operating conditions	5145	Increased	3.8	Dover's business was impacted by COVID in 2020, and the increase in the emissions from the previous year is due to a return to normal operations.
Unidentified		<not Applicable></not 		
Other		<not Applicable></not 		

C7.9b

(C7.9b) Are your emissions performance calculations in C7.9 and C7.9a based on a location-based Scope 2 emissions figure or a market-based Scope 2 emissions figure?

Location-based

C-CG7.10

(C-CG7.10) How do your total Scope 3 emissions for the reporting year compare to those of the previous reporting year? Decreased

C-CG7.10a

(C-CG7.10a) For each Scope 3 category calculated in C6.5, specify how your emissions compare to the previous year and identify the reason for any change.

Purchased goods and services

Direction of change

Increased

Primary reason for change Change in output

Shange in outpu

Change in emissions in this category (metric tons CO2e) 176499.81

% change in emissions in this category

18.3

Please explain

Emissions increased from the previous year due to a return to normal operations after COVID-19 related disruptions in 2020.

Capital goods

Direction of change Increased

Primary reason for change

Change in output

Change in emissions in this category (metric tons CO2e) 5393.01

% change in emissions in this category

18.3

Please explain

Emissions increased from the previous year due to a return to normal operations after COVID-19 related disruptions in 2020.

Fuel and energy-related activities (not included in Scopes 1 or 2)

Direction of change Increased

Primary reason for change Change in output

Change in emissions in this category (metric tons CO2e) 3700.75

% change in emissions in this category 18.3

Please explain

Emissions increased from the previous year due to a return to normal operations after COVID-19 related disruptions in 2020.

Upstream transportation and distribution

Direction of change Increased

Primary reason for change Change in output

Change in emissions in this category (metric tons CO2e) 38315.19

% change in emissions in this category 18.3

Please explain

Emissions increased from the previous year due to a return to normal operations after COVID-19 related disruptions in 2020.

Waste generated in operations

Direction of change

Increased

Primary reason for change

Change in output

Change in emissions in this category (metric tons CO2e) 1429.87

% change in emissions in this category

Please explain

Emissions increased from the previous year due to a return to normal operations after COVID-19 related disruptions in 2020.

Business travel

Direction of change

Increased

Primary reason for change

Change in output

Change in emissions in this category (metric tons CO2e) 4715.58

% change in emissions in this category

Please explain

Emissions increased from the previous year due to a return to normal operations after COVID-19 related disruptions in 2020.

Employee commuting

Direction of change Increased

Primary reason for change

Change in output

Change in emissions in this category (metric tons CO2e) 6859.01

% change in emissions in this category

18.3

Please explain

Emissions increased from the previous year due to a return to normal operations after COVID-19 related disruptions in 2020.

Downstream transportation and distribution

Direction of change Increased

Primary reason for change Change in output

Change in emissions in this category (metric tons CO2e) 40933.43

% change in emissions in this category

18.3

Please explain

Emissions increased from the previous year due to a return to normal operations after COVID-19 related disruptions in 2020.

Processing of sold products

Direction of change Increased

Primary reason for change Change in output

Change in emissions in this category (metric tons CO2e)

0.23

% change in emissions in this category

18.3

Please explain

Emissions increased from the previous year due to a return to normal operations after COVID-19 related disruptions in 2020.

Use of sold products

Direction of change Decreased

Primary reason for change

Change in product efficiency

Change in emissions in this category (metric tons CO2e) 450655.25

0/ abauna in amiasiana in Abia a

% change in emissions in this category 3.16

Please explain

We are committed to creating long-term economic value by developing products that are designed to help our customers meet their sustainability goals, run their operations more efficiently, and satisfy evolving regulatory and environmental standards. Our Operating Companies continue to innovate to create environmentally-friendly and resource-efficient products as part of their business.

End-of-life treatment of sold products

Direction of change Increased

Primary reason for change

Change in output

Change in emissions in this category (metric tons CO2e) 76242.45

/0242.45

% change in emissions in this category 18.3

Please explain

Emissions increased from the previous year due to a return to normal operations after COVID-19 related disruptions in 2020.

Investments

Direction of change Increased

moreased

Primary reason for change

Change in output

Change in emissions in this category (metric tons CO2e) 15888.42

10000112

% change in emissions in this category

18.3

Please explain

Emissions increased from the previous year due to a return to normal operations after COVID-19 related disruptions in 2020.

C8. Energy

C8.1

(C8.1) What percentage of your total operational spend in the reporting year was on energy? More than 0% but less than or equal to 5%

C8.2

(C8.2) Select which energy-related activities your organization has undertaken.

	Indicate whether your organization undertook this energy-related activity in the reporting year
Consumption of fuel (excluding feedstocks)	Yes
Consumption of purchased or acquired electricity	Yes
Consumption of purchased or acquired heat	No
Consumption of purchased or acquired steam	No
Consumption of purchased or acquired cooling	No
Generation of electricity, heat, steam, or cooling	No

C8.2a

(C8.2a) Report your organization's energy consumption totals (excluding feedstocks) in MWh.

	Heating value	MWh from renewable sources	MWh from non-renewable sources	Total (renewable and non-renewable) MWh
Consumption of fuel (excluding feedstock)	HHV (higher heating value)	0	153549	153549
Consumption of purchased or acquired electricity	<not applicable=""></not>	30648	240499	271146
Consumption of purchased or acquired heat	<not applicable=""></not>	<not applicable=""></not>	<not applicable=""></not>	<not applicable=""></not>
Consumption of purchased or acquired steam	<not applicable=""></not>	<not applicable=""></not>	<not applicable=""></not>	<not applicable=""></not>
Consumption of purchased or acquired cooling	<not applicable=""></not>	<not applicable=""></not>	<not applicable=""></not>	<not applicable=""></not>
Consumption of self-generated non-fuel renewable energy	<not applicable=""></not>	<not applicable=""></not>	<not applicable=""></not>	<not applicable=""></not>
Total energy consumption	<not applicable=""></not>	30648	394047	424695

C8.2b

(C8.2b) Select the applications of your organization's consumption of fuel.

	Indicate whether your organization undertakes this fuel application
Consumption of fuel for the generation of electricity	No
Consumption of fuel for the generation of heat	Yes
Consumption of fuel for the generation of steam	No
Consumption of fuel for the generation of cooling	No
Consumption of fuel for co-generation or tri-generation	No

C8.2c

(C8.2c) State how much fuel in MWh your organization has consumed (excluding feedstocks) by fuel type.

Sustainable biomass

Heating value

Unable to confirm heating value

Total fuel MWh consumed by the organization

0

MWh fuel consumed for self-generation of electricity <Not Applicable>

MWh fuel consumed for self-generation of heat <Not Applicable>

MWh fuel consumed for self-generation of steam <Not Applicable>

MWh fuel consumed for self-generation of cooling <Not Applicable>

MWh fuel consumed for self- cogeneration or self-trigeneration <Not Applicable>

Comment

Other biomass

Heating value Unable to confirm heating value

Total fuel MWh consumed by the organization 0

MWh fuel consumed for self-generation of electricity <Not Applicable>

MWh fuel consumed for self-generation of heat <Not Applicable>

MWh fuel consumed for self-generation of steam <Not Applicable>

MWh fuel consumed for self-generation of cooling <Not Applicable>

MWh fuel consumed for self- cogeneration or self-trigeneration <Not Applicable>

Comment

Other renewable fuels (e.g. renewable hydrogen)

Heating value Unable to confirm heating value

Total fuel MWh consumed by the organization 0

MWh fuel consumed for self-generation of electricity <Not Applicable>

MWh fuel consumed for self-generation of heat <Not Applicable>

MWh fuel consumed for self-generation of steam <Not Applicable>

MWh fuel consumed for self-generation of cooling <Not Applicable>

MWh fuel consumed for self- cogeneration or self-trigeneration <Not Applicable>

Comment

Coal

Heating value

Unable to confirm heating value

Total fuel MWh consumed by the organization

0

MWh fuel consumed for self-generation of electricity <Not Applicable>

MWh fuel consumed for self-generation of heat <Not Applicable>

MWh fuel consumed for self-generation of steam <Not Applicable>

MWh fuel consumed for self-generation of cooling <Not Applicable>

MWh fuel consumed for self- cogeneration or self-trigeneration <Not Applicable>

Comment

Oil

Heating value

HHV

Total fuel MWh consumed by the organization 784

MWh fuel consumed for self-generation of electricity <Not Applicable>

MWh fuel consumed for self-generation of heat <Not Applicable>

MWh fuel consumed for self-generation of steam <Not Applicable>

MWh fuel consumed for self-generation of cooling <Not Applicable>

MWh fuel consumed for self- cogeneration or self-trigeneration <Not Applicable>

Comment

Fuel Oil

Gas

Heating value HHV

Total fuel MWh consumed by the organization 145006

MWh fuel consumed for self-generation of electricity <Not Applicable>

MWh fuel consumed for self-generation of heat <Not Applicable>

MWh fuel consumed for self-generation of steam <Not Applicable>

MWh fuel consumed for self-generation of cooling <Not Applicable>

MWh fuel consumed for self- cogeneration or self-trigeneration <Not Applicable>

Comment

Natural Gas and Propane

Other non-renewable fuels (e.g. non-renewable hydrogen)

Heating value HHV

Total fuel MWh consumed by the organization 7759

MWh fuel consumed for self-generation of electricity <Not Applicable>

MWh fuel consumed for self-generation of heat <Not Applicable>

MWh fuel consumed for self-generation of steam <Not Applicable>

MWh fuel consumed for self-generation of cooling <Not Applicable>

MWh fuel consumed for self- cogeneration or self-trigeneration <Not Applicable>

Comment Compressed Natural Gas at STP

Total fuel

Heating value HHV

Total fuel MWh consumed by the organization 153549

MWh fuel consumed for self-generation of electricity <Not Applicable>

MWh fuel consumed for self-generation of heat <Not Applicable>

MWh fuel consumed for self-generation of steam <Not Applicable>

MWh fuel consumed for self-generation of cooling <Not Applicable>

MWh fuel consumed for self- cogeneration or self-trigeneration <Not Applicable>

Comment

C8.2g

(C8.2g) Provide a breakdown of your non-fuel energy consumption by country.

Country/area Argentina

Consumption of electricity (MWh) 81.11

Consumption of heat, steam, and cooling (MWh) 0

Total non-fuel energy consumption (MWh) [Auto-calculated] 81.11

Is this consumption excluded from your RE100 commitment? <Not Applicable>

Country/area Australia

Consumption of electricity (MWh) 162.38

Consumption of heat, steam, and cooling (MWh)

Total non-fuel energy consumption (MWh) [Auto-calculated] 162.38

Is this consumption excluded from your RE100 commitment? <Not Applicable>

Country/area Belgium Consumption of electricity (MWh) 371.57

Consumption of heat, steam, and cooling (MWh)

Total non-fuel energy consumption (MWh) [Auto-calculated] 371.57

Is this consumption excluded from your RE100 commitment? <Not Applicable>

Country/area Brazil

Consumption of electricity (MWh) 1407.72

Consumption of heat, steam, and cooling (MWh)

0

Total non-fuel energy consumption (MWh) [Auto-calculated] 1407.72

Is this consumption excluded from your RE100 commitment? <Not Applicable>

Country/area

Canada

Consumption of electricity (MWh) 2369.53

Consumption of heat, steam, and cooling (MWh) 0

Total non-fuel energy consumption (MWh) [Auto-calculated] 2369.53

Is this consumption excluded from your RE100 commitment? <Not Applicable>

Country/area China

Consumption of electricity (MWh) 24987.02

Consumption of heat, steam, and cooling (MWh) 0

Total non-fuel energy consumption (MWh) [Auto-calculated] 24987.02

Is this consumption excluded from your RE100 commitment? <Not Applicable>

Country/area Denmark

Consumption of electricity (MWh) 409.71

Consumption of heat, steam, and cooling (MWh) 0

Total non-fuel energy consumption (MWh) [Auto-calculated] 409.71

Is this consumption excluded from your RE100 commitment? <Not Applicable>

Country/area Dominican Republic

Consumption of electricity (MWh) 245 54

Consumption of heat, steam, and cooling (MWh)

Total non-fuel energy consumption (MWh) [Auto-calculated] 245.54

Is this consumption excluded from your RE100 commitment? <Not Applicable> Country/area France

Consumption of electricity (MWh) 5191.11

Consumption of heat, steam, and cooling (MWh) 0

Total non-fuel energy consumption (MWh) [Auto-calculated] 5191.11

Is this consumption excluded from your RE100 commitment? <Not Applicable>

Country/area Germany

Consumption of electricity (MWh) 10127.4

Consumption of heat, steam, and cooling (MWh) 0

Total non-fuel energy consumption (MWh) [Auto-calculated] 10127.4

Is this consumption excluded from your RE100 commitment? <Not Applicable>

Country/area India

Consumption of electricity (MWh) 438.44

Consumption of heat, steam, and cooling (MWh) 0

Total non-fuel energy consumption (MWh) [Auto-calculated] 438.44

Is this consumption excluded from your RE100 commitment? <Not Applicable>

Country/area

Italy

Consumption of electricity (MWh) 12179.21

Consumption of heat, steam, and cooling (MWh) 0

Total non-fuel energy consumption (MWh) [Auto-calculated] 12179.21

Is this consumption excluded from your RE100 commitment? <Not Applicable>

Country/area Malaysia

Consumption of electricity (MWh) 3715.61

Consumption of heat, steam, and cooling (MWh) 0

Total non-fuel energy consumption (MWh) [Auto-calculated] 3715.61

Is this consumption excluded from your RE100 commitment? <Not Applicable>

Country/area Mexico

Consumption of electricity (MWh) 2369.37

Consumption of heat, steam, and cooling (MWh)

0

Total non-fuel energy consumption (MWh) [Auto-calculated] 2369.37

Is this consumption excluded from your RE100 commitment?

Country/area Netherlands

Consumption of electricity (MWh) 464.61

Consumption of heat, steam, and cooling (MWh) 0

Total non-fuel energy consumption (MWh) [Auto-calculated] 464.61

Is this consumption excluded from your RE100 commitment? <Not Applicable>

Country/area

Poland

Consumption of electricity (MWh) 54.85

Consumption of heat, steam, and cooling (MWh)

Total non-fuel energy consumption (MWh) [Auto-calculated] 54.85

Is this consumption excluded from your RE100 commitment? <Not Applicable>

Country/area Singapore

Consumption of electricity (MWh) 84.5

Consumption of heat, steam, and cooling (MWh)

Total non-fuel energy consumption (MWh) [Auto-calculated] 84.5

Is this consumption excluded from your RE100 commitment? <Not Applicable>

Country/area Slovakia

Consumption of electricity (MWh) 14156.02

Consumption of heat, steam, and cooling (MWh)

Total non-fuel energy consumption (MWh) [Auto-calculated] 14156.02

Is this consumption excluded from your RE100 commitment? <Not Applicable>

Country/area Sweden

Consumption of electricity (MWh) 16468.33

Consumption of heat, steam, and cooling (MWh)

Total non-fuel energy consumption (MWh) [Auto-calculated] 16468.33

Is this consumption excluded from your RE100 commitment? <Not Applicable>

Country/area Switzerland

Consumption of electricity (MWh) 1108

Consumption of heat, steam, and cooling (MWh)

0

Total non-fuel energy consumption (MWh) [Auto-calculated]

1108

Is this consumption excluded from your RE100 commitment? <Not Applicable>

Country/area

United Kingdom of Great Britain and Northern Ireland

Consumption of electricity (MWh) 5216.87

Consumption of heat, steam, and cooling (MWh) 0

Total non-fuel energy consumption (MWh) [Auto-calculated] 5216.87

Is this consumption excluded from your RE100 commitment? <Not Applicable>

Country/area

United States of America

Consumption of electricity (MWh) 169537.43

Consumption of heat, steam, and cooling (MWh)

Total non-fuel energy consumption (MWh) [Auto-calculated] 169537.43

Is this consumption excluded from your RE100 commitment? <Not Applicable>

C-CG8.5

(C-CG8.5) Does your organization measure the efficiency of any of its products or services?

	Measurement of product/service efficiency	Comment
Row 1	Yes	
11000 1		

C-CG8.5a

(C-CG8.5a) Provide details of the metrics used to measure the efficiency of your organization's products or services.

Category of product or service Industrial machinery

Product or service (optional)

% of revenue from this product or service in the reporting year

Efficiency figure in the reporting year

Metric numerator

Please select

Metric denominator Please select

Comment

C9. Additional metrics

C9.1

(C9.1) Provide any additional climate-related metrics relevant to your business.

Description Please select		
Metric value		
Metric numerator		
Metric denominator (intensity metric only)		
% change from previous year		
Direction of change		
<not applicable=""></not>		
Please explain		
N/A		

C-CE9.6/C-CG9.6/C-CH9.6/C-CN9.6/C-CO9.6/C-EU9.6/C-MM9.6/C-OG9.6/C-RE9.6/C-ST9.6/C-TO9.6/C-TS9.6

(C-CE9.6/C-CG9.6/C-CH9.6/C-CN9.6/C-CO9.6/C-EU9.6/C-MM9.6/C-OG9.6/C-RE9.6/C-ST9.6/C-TO9.6/C-TS9.6) Does your organization invest in research and development (R&D) of low-carbon products or services related to your sector activities?

	Investment in Iow- carbon R&D	Comment
Row 1	Yes	Over the past several years, we have accelerated our efforts and processes around innovation, focusing on technologies that create tangible value for our customers. In 2021, R&D spend, including qualifying engineering costs, represented 2.0% of our annual revenue, which has been similar to our R&D spend since 2018 (+/-0.1%) and a significant increase since 2014. We have been increasing our R&D spend partly in response to customer needs for more efficient, safer, and sustainable products. Ultimately, we view R&D as critical to maintaining the long-term growth and competitiveness of our offerings in the marketplace in a world with an ever-increasing demand for more sustainable solutions.

C-CG9.6a

(C-CG9.6a) Provide details of your organization's investments in low-carbon R&D for capital goods products and services over the last three years.

Technology area Please select

Stage of development in the reporting year <Not Applicable>

Average % of total R&D investment over the last 3 years Please select

R&D investment figure in the reporting year (optional)

Comment

C10. Verification

C10.1

(C10.1) Indicate the verification/assurance status that applies to your reported emissions.

	Verification/assurance status
Scope 1	Third-party verification or assurance process in place
Scope 2 (location-based or market-based)	Third-party verification or assurance process in place
Scope 3	Third-party verification or assurance process in place

C10.1a

(C10.1a) Provide further details of the verification/assurance undertaken for your Scope 1 emissions, and attach the relevant statements.

Verification or assurance cycle in place Annual process

Status in the current reporting year Complete

Type of verification or assurance Moderate assurance

Attach the statement Dover Assurance Statement -2022 .pdf

Page/ section reference Page 1

Relevant standard AA1000AS

Proportion of reported emissions verified (%) 51

C10.1b

(C10.1b) Provide further details of the verification/assurance undertaken for your Scope 2 emissions and attach the relevant statements.

Scope 2 approach Scope 2 market-based

Verification or assurance cycle in place Annual process

Status in the current reporting year Complete

Type of verification or assurance Moderate assurance

Attach the statement Dover Assurance Statement -2022 .pdf

Page/ section reference Page 1

Relevant standard AA1000AS

Proportion of reported emissions verified (%) 70

C10.1c

(C10.1c) Provide further details of the verification/assurance undertaken for your Scope 3 emissions and attach the relevant statements.

Scope 3 category Scope 3: Use of sold products

Verification or assurance cycle in place Annual process

Status in the current reporting year Complete

Type of verification or assurance Moderate assurance

Attach the statement Dover Assurance Statement -2022 .pdf

Page/section reference Page 1

Relevant standard AA1000AS

Proportion of reported emissions verified (%) 100

C10.2

(C10.2) Do you verify any climate-related information reported in your CDP disclosure other than the emissions figures reported in C6.1, C6.3, and C6.5? Yes

C10.2a

(C10.2a) Which data points within your CDP disclosure have been verified, and which verification standards were used?

Disclosure module verification relates to	Data verified	Verification standard	Please explain
C7. Emissions breakdown	Year on year change in emissions (Scope 1 and 2)	AA100	The year on year change in CO2e emissions for Scopes 1 and 2 from 2019 were verified.

C11. Carbon pricing

C11.1

(C11.1) Are any of your operations or activities regulated by a carbon pricing system (i.e. ETS, Cap & Trade or Carbon Tax)? No, and we do not anticipate being regulated in the next three years

C11.2

(C11.2) Has your organization originated or purchased any project-based carbon credits within the reporting period? No

C11.3

(C11.3) Does your organization use an internal price on carbon? No, and we do not currently anticipate doing so in the next two years

C12. Engagement

C12.1

(C12.1) Do you engage with your value chain on climate-related issues? Yes, our suppliers

Yes, our customers/clients

C12.1a

(C12.1a) Provide details of your climate-related supplier engagement strategy.

Type of engagement

Other, please specify (Compliance & onboarding)

Details of engagement

Other, please specify (Code of Conduct)

% of suppliers by number

100

% total procurement spend (direct and indirect)

100

% of supplier-related Scope 3 emissions as reported in C6.5

100

Rationale for the coverage of your engagement

Dover's Supplier Code of Conduct requires all suppliers to comply with all applicable environmental laws, regulations, and standards and minimize any adverse impact on the environment. In addition, Dover's suppliers must also endeavor to conserve natural resources and energy and reduce or eliminate waste and the use of hazardous substances. Dover expects suppliers to support its environmental reporting by promptly responding to Dover's information requests regarding sustainability commitments and progress. "Suppliers" means any company, corporation, or other entity or person that sells, or seeks to sell, goods or services to Dover, including the supplier's employees, other workers, representatives, agents, subcontractors, and other sub-tier sources. Dover requires its suppliers to read, understand, and follow the Supplier Code of Conduct to ensure compliance with the Code. Suppliers are required to cooperate with inspections, audits, and investigations by Dover or its authorized agents. Prior to engaging in business or during an existing business relationship, Dover may conduct diligence on its suppliers and their owners and key personnel to assess Compliance with the Supplier Code of Conduct. This includes requirements to comply with all applicable environmental laws, regulations, and standards and minimize any adverse impact on the environment. Dover's suppliers must also endeavor to conserve natural resources and energy and reduce or eliminate waste and the use of hazardous substances.

Impact of engagement, including measures of success

Comment

C12.1b

(C12.1b) Give details of your climate-related engagement strategy with your customers.

Type of engagement & Details of engagement

Education/information sharing Share information about your products and relevant certification schemes (i.e. Energy STAR)

% of customers by number

20

% of customer - related Scope 3 emissions as reported in C6.5

20

Please explain the rationale for selecting this group of customers and scope of engagement

While many Dover products enhance our customers climate change performance and strategy, the products in our Climate & Sustainability Technologies Segment have some of the most significant energy and carbon efficiency properties. Dover's product and sales teams engage with customers in this segment regarding product features and relevant certification schemes. The Climate & Sustainability Technologies Segment represents 20% of Dover's revenue in 2021, therefore we are estimating 20% of customers for engagement and 20% of Scope 3 emissions. This estimate is likely low since it does not account for engagement strategies in Dover's other segments for energy and carbon efficient products. For example, our Dover Fueling Solutions business also collaborates closely with customers and derives revenue from climaterelated product innovation.

Impact of engagement, including measures of success

Dover measures success of customer engagement through sales of its products. The Refrigeration and Food Equipment Segment represents 20% of Dover's revenue in 2021.

C12.2

(C12.2) Do your suppliers have to meet climate-related requirements as part of your organization's purchasing process? Yes, suppliers have to meet climate-related requirements, but they are not included in our supplier contracts

C12.2a

(C12.2a) Provide details of the climate-related requirements that suppliers have to meet as part of your organization's purchasing process and the compliance mechanisms in place.

Climate-related requirement

Complying with regulatory requirements

Description of this climate related requirement

Dover's Supplier Code of Conduct requires all suppliers to comply with all applicable environmental laws, regulations, and standards and minimize any adverse impact on the environment. In addition, Dover's suppliers must also endeavor to conserve natural resources and energy and reduce or eliminate waste and the use of hazardous substances. "Suppliers" means any company, corporation, or other entity or person that sells, or seeks to sell, goods or services to Dover, including the supplier's employees, other workers, representatives, agents, subcontractors, and other sub-tier sources. Dover requires its suppliers to read, understand, and follow the Supplier Code of Conduct to ensure compliance with the Code. Suppliers are required to cooperate with inspections, audits, and investigations by Dover or its authorized agents. Prior to engaging in business or during an existing business relationship, Dover may conduct diligence on its suppliers and their owners and key personnel to assess Compliance with the Supplier Code of Conduct and address Dover's business needs.

% suppliers by procurement spend that have to comply with this climate-related requirement 100

% suppliers by procurement spend in compliance with this climate-related requirement

Mechanisms for monitoring compliance with this climate-related requirement

Response to supplier non-compliance with this climate-related requirement Please select

C12.3

(C12.3) Does your organization engage in activities that could either directly or indirectly influence policy, law, or regulation that may impact the climate?

Row 1

Direct or indirect engagement that could influence policy, law, or regulation that may impact the climate Yes, we engage indirectly through trade associations

Does your organization have a public commitment or position statement to conduct your engagement activities in line with the goals of the Paris Agreement?

Attach commitment or position statement(s)

<Not Applicable>

Describe the process(es) your organization has in place to ensure that your engagement activities are consistent with your overall climate change strategy Through Sustainability Steering Committee (SSC) and senior management engagement with leadership across our segments and geographies, we ensure awareness and alignment with Dover's overall climate change strategy.

Primary reason for not engaging in activities that could directly or indirectly influence policy, law, or regulation that may impact the climate <Not Applicable>

Explain why your organization does not engage in activities that could directly or indirectly influence policy, law, or regulation that may impact the climate <Not Applicable>

C12.3b

(C12.3b) Provide details of the trade associations your organization engages with which are likely to take a position on any policy, law or regulation that may impact the climate.

Trade association

National Association of Manufacturers

Is your organization's position on climate change consistent with theirs? Consistent

Has your organization influenced, or is your organization attempting to influence their position? We are not attempting to influence their position

State the trade association's position on climate change, explain where your organization's position differs, and how you are attempting to influence their position (if applicable)

Manufacturers support an energy strategy that embraces all forms of domestic energy production while expanding existing conservation and efficiency efforts. Oil, natural gas and clean coal remain essential contributors to America's energy security, while investment continues to grow in other energy sources such as nuclear, alternative fuels and renewable energy. The NAM continues to lead the way in advancing energy efficiency and sustainability efforts that positively impact manufacturing and the industry's contributions to environmental protection.

Funding figure your organization provided to this trade association in the reporting year, if applicable (currency as selected in C0.4) (optional)

Describe the aim of your organization's funding

<Not Applicable>

Have you evaluated whether your organization's engagement with this trade association is aligned with the goals of the Paris Agreement? Please select

(C12.4) Have you published information about your organization's response to climate change and GHG emissions performance for this reporting year in places other than in your CDP response? If so, please attach the publication(s).

Publication

In mainstream reports

Status Complete

Attach the document 2021-sustainability-highlights.pdf

Page/Section reference All pages

Content elements

Governance Strategy Risks & opportunities Emissions figures Emission targets Other metrics

Comment

Dover's sustainability report is a web-based report with disclosures on 16 material sustainability topics found here: https://www.dovercorporation.com/sustainability/ The Sustainability overview webpage (https://www.dovercorporation.com/sustainability/overview) contains high level information on progress against GHG goals. The Energy and emissions webpage (https://www.dovercorporation.com/sustainability/environmental/energy-and-emissions) and 2021 Sustainability Highlights document (https://www.dovercorporation.com/sustainability-highlights.pdf) both include detailed information on GHG emissions and performance against goals. Both the GRI Index (https://www.dovercorporation.com/sustainability/gri-index) and SASB Index (https://www.dovercorporation.com/sustainability/sasb-index) contain energy and GHG data disclosures.

C15. Biodiversity

C15.1

(C15.1) Is there board-level oversight and/or executive management-level responsibility for biodiversity-related issues within your organization?

	Board-level oversight and/or executive management-level responsibility for biodiversity-related issues	Description of oversight and objectives relating to biodiversity	Scope of board- level oversight
Row 1	Yes, board-level oversight	The Board oversight and Sustainability Steering Committee's responsibility spans a wide array of ESG issues, including those related to climate change, health and safety, diversity and inclusion, ethics and compliance, and long-term environmental protection. This includes biodiversity-related issues as they pertain to climate change and other ESG issues. Biodiversity did not arise as a material topic in Dover's 2020 ESG materiality assessment but Dover plans to conduct another ESG materiality assessment in 2023 and will report on biodiversity issues if it becomes a material topic.	<not Applicabl e></not

C15.2

(C15.2) Has your organization made a public commitment and/or endorsed any initiatives related to biodiversity?

	Indicate whether your organization made a public commitment or endorsed any initiatives related to biodiversity	Biodiversity-related public commitments	Initiatives endorsed
Row 1	No, and we do not plan to do so within the next 2 years	<not applicable=""></not>	<not applicable=""></not>

C15.3

(C15.3) Does your organization assess the impact of its value chain on biodiversity?

	Does your organization assess the impact of its value chain on biodiversity?	Portfolio
Row 1	No, and we do not plan to assess biodiversity-related impacts within the next two years	<not applicable=""></not>

C15.4

(C15.4) What actions has your organization taken in the reporting year to progress your biodiversity-related commitments?

	Have you taken any actions in the reporting period to progress your biodiversity-related commitments?	Type of action taken to progress biodiversity- related commitments
Row 1	No, and we do not plan to undertake any biodiversity-related actions	<not applicable=""></not>

C15.5

(C15.5) Does your organization use biodiversity indicators to monitor performance across its activities?

	Does your organization use indicators to monitor biodiversity performance?	Indicators used to monitor biodiversity performance
Row 1	No	Please select

C15.6

(C15.6) Have you published information about your organization's response to biodiversity-related issues for this reporting year in places other than in your CDP response? If so, please attach the publication(s).

Report type	Content elements	Attach the document and indicate where in the document the relevant biodiversity information is located
No publications	<not applicable=""></not>	<not applicable=""></not>

C16. Signoff

C-FI

(C-FI) Use this field to provide any additional information or context that you feel is relevant to your organization's response. Please note that this field is optional and is not scored.

In reference to C3.1: In 2021, Dover committed to science-based targets to reduce its direct greenhouse gas emissions from operations 30% and reduce value chain emissions 15% by 2030 from a 2019 base year to align with a well-below 2-degree scenario. Dover intends to revalidate its targets in 2025 so that they align with a 1.5degree world, to the extent required by the Science-Based Target Initiative. This is included in a science -based target roadmap being refined internally and used to track progress to goals.

In reference to C4.3a: This is an initial and very conservative assessment of estimated annual CO2e savings in metric tons from select projects. We will continue to improve our processes for calculating greenhouse gas projects in flight and in consideration for a comprehensive understanding of our estimated annual CO2e savings for project and current projects.

C16.1

(C16.1) Provide details for the person that has signed off (approved) your CDP climate change response.

	Job title	Corresponding job category
Row 1	Chief Executive Officer (CEO)	Chief Executive Officer (CEO)

SC. Supply chain module

SC0.0

(SC0.0) If you would like to do so, please provide a separate introduction to this module.

N/A

SC0.1

(SC0.1) What is your company's annual revenue for the stated reporting period?

	Annual Revenue
Row 1	7907081000

SC1.1

(SC1.1) Allocate your emissions to your customers listed below according to the goods or services you have sold them in this reporting period.

Requesting member

L'Oréal

Scope of emissions Scope 1

Allocation level

Business unit (subsidiary company)

Allocation level detail

The emissions provided are based on M-I's 2021 revenue from L'oreal. L'oreal represents approximately 0.21% of M-I's 2021 revenue. 0.21% of M-I's 2021 Scope 1 emissions is 17.42 metric tonnes of CO2e.

Emissions in metric tonnes of CO2e

17.42

Uncertainty (±%) 10

Major sources of emissions

Mobile and Stationary Combustion

Verified Yes

Allocation method

Allocation based on the market value of products purchased

Market value or quantity of goods/services supplied to the requesting member

Unit for market value or quantity of goods/services supplied

Please select

Please explain how you have identified the GHG source, including major limitations to this process and assumptions made The GHG sources have been identified using the method of operational control.

Requesting member

L'Oréal

Scope of emissions

Scope 2

Allocation level

Business unit (subsidiary company)

Allocation level detail

The emissions provided are based on M-I's 2021 revenue from L'oreal. L'oreal represents approximately 0.21% of M-I's 2021 revenue. 0.21% of M-I's 2021 Scope 2 emissions is 6.91 metric tonnes of CO2e.

Emissions in metric tonnes of CO2e 6.91

Uncertainty (±%)

10

Major sources of emissions Purchased Electricity

Verified Yes

Allocation method

Allocation based on the market value of products purchased

Market value or quantity of goods/services supplied to the requesting member

Unit for market value or quantity of goods/services supplied Please select

Please explain how you have identified the GHG source, including major limitations to this process and assumptions made The GHG sources have been identified using the method of operational control.

Requesting member Signify N.V.

Scope of emissions Scope 1

Allocation level Business unit (subsidiary company)

Allocation level detail

The emissions provided are based on M-I's 2021 revenue from Signify. Signify represents approximately 0.004% of M-I's 2021 revenue. 0.004% of M-I's 2021 Scope 1 emissions is 0.35 metric tonnes of CO2e.

Emissions in metric tonnes of CO2e 0.35

Uncertainty (±%) 10

Major sources of emissions

Mobile and Stationary Combustion

Verified Yes

Allocation method

Allocation based on the market value of products purchased

Market value or quantity of goods/services supplied to the requesting member

Unit for market value or quantity of goods/services supplied

Please select

Please explain how you have identified the GHG source, including major limitations to this process and assumptions made The GHG sources have been identified using the method of operational control.

Requesting member Signify N.V.

Scope of emissions Scope 2

Allocation level

Business unit (subsidiary company)

Allocation level detail

The emissions provided are based on M-I's 2021 revenue from Signify. Signify represents approximately 0.004% of M-I's 2021 revenue. 0.004% of M-I's 2021 Scope 2 emissions is 0.14 metric tonnes of CO2e.

Emissions in metric tonnes of CO2e 0.14

Uncertainty (±%) 10

Major sources of emissions

Purchased Electricity

Verified Yes

Allocation method Allocation based on the market value of products purchased

Market value or quantity of goods/services supplied to the requesting member

Unit for market value or quantity of goods/services supplied

Please select

Please explain how you have identified the GHG source, including major limitations to this process and assumptions made The GHG sources have been identified using the method of operational control.

Requesting member Sidel

Scope of emissions Scope 1

Allocation level Business unit (subsidiary company)

Allocation level detail

The emissions provided are based on M-I's 2021 revenue from Sidel. Sidel represents approximately 0.04% of M-I's 2021 revenue. 0.04% of M-I's 2021 Scope 1 emissions is 3.67 metric tonnes of CO2e.

Emissions in metric tonnes of CO2e

3.67

Uncertainty (±%)

10

Major sources of emissions Mobile and Stationary Combustion

Verified

Yes

Allocation method Allocation based on the market value of products purchased

Market value or quantity of goods/services supplied to the requesting member

Unit for market value or quantity of goods/services supplied Please select

Requesting member

Sidel

Scope of emissions Scope 2

Allocation level Business unit (subsidiary company)

Allocation level detail

The emissions provided are based on M-I's 2021 revenue from Sidel. Sidel represents approximately 0.04% of M-I's 2021 revenue. 0.04% of M-I's 2021 Scope 2 emissions is 1.46 metric tonnes of CO2e.

Emissions in metric tonnes of CO2e

1.46

Uncertainty (±%) 10

Major sources of emissions

Purchased Electricity

Verified Yes

Allocation method

Allocation based on the market value of products purchased

Market value or quantity of goods/services supplied to the requesting member

Unit for market value or quantity of goods/services supplied Please select

Please explain how you have identified the GHG source, including major limitations to this process and assumptions made The GHG sources have been identified using the method of operational control.

Requesting member AstraZeneca

Scope of emissions Scope 1

Allocation level

Business unit (subsidiary company)

Allocation level detail

The emissions provided are based on M-I's 2021 revenue from AstraZeneca. AstraZeneca represents approximately 0.01% of M-I's 2021 revenue. 0.01% of M-I's 2021 Scope 1 emissions is 0.98 metric tonnes of CO2e.

Emissions in metric tonnes of CO2e

0.98

Uncertainty (±%)

Major sources of emissions

Mobile and Stationary Combustion

Verified

Yes

Allocation method

Allocation based on the market value of products purchased

Market value or quantity of goods/services supplied to the requesting member

Unit for market value or quantity of goods/services supplied

Please select

Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

The GHG sources have been identified using the method of operational control.

Requesting member AstraZeneca

Scope of emissions Scope 2

Allocation level Business unit (subsidiary company)

Allocation level detail

The emissions provided are based on M-I's 2021 revenue from AstraZeneca. AstraZeneca represents approximately 0.01% of M-I's 2021 revenue. 0.01% of M-I's 2021 Scope 2 emissions is 0.39 metric tonnes of CO2e.

Emissions in metric tonnes of CO2e

0.39

Uncertainty (±%)

Major sources of emissions

Purchased Electricity

Verified Yes

Allocation method Allocation based on the market value of products purchased

Market value or quantity of goods/services supplied to the requesting member

Unit for market value or quantity of goods/services supplied

Please select

Please explain how you have identified the GHG source, including major limitations to this process and assumptions made The GHG sources have been identified using the method of operational control.

Requesting member

Thermo Fisher Scientific Inc.

Scope of emissions Scope 1

Allocation level

Business unit (subsidiary company)

Allocation level detail

The emissions provided are based on M-I's 2021 revenue from ThermoFisher. ThermoFisher represents approximately <0.01% of M-I's 2021 revenue. <0.01% of M-I's 2021 Scope 1 emissions is 0.02 metric tonnes of CO2e.

Emissions in metric tonnes of CO2e

0.02

Uncertainty (±%)

10

Major sources of emissions

Mobile and Stationary Combustion

Verified Yes

Allocation method

Allocation based on the market value of products purchased

Market value or quantity of goods/services supplied to the requesting member

Unit for market value or quantity of goods/services supplied Please select

Please explain how you have identified the GHG source, including major limitations to this process and assumptions made The GHG sources have been identified using the method of operational control.

Requesting member Thermo Fisher Scientific Inc

Scope of emissions Scope 2

Allocation level Business unit (subsidiary company)

Allocation level detail

The emissions provided are based on M-I's 2021 revenue from ThermoFisher. ThermoFisher represents approximately <0.01% of M-I's 2021 revenue. <0.01% of M-I's 2021 Scope 2 emissions is 0.01 metric tonnes of CO2e.

Emissions in metric tonnes of CO2e

0.01

Uncertainty (±%) 10

10

Major sources of emissions Purchased Electricity

Verified

Yes

Allocation method

Allocation based on the market value of products purchased

Market value or quantity of goods/services supplied to the requesting member

Unit for market value or quantity of goods/services supplied Please select

Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

Requesting member Robert Bosch GmbH

Scope of emissions

Scope 1

Allocation level

Business unit (subsidiary company)

Allocation level detail

The emissions provided are based on SWEP's 2021 revenue from Robert Bosch GmbH. Robert Bosch GmbH represents approximately 4.42% of SWEP's 2021 revenue. 4.42% of SWEP's 2021 Scope 1 emissions is 37.12metric tonnes of CO2e

Emissions in metric tonnes of CO2e

37.12

Uncertainty (±%) 10

Major sources of emissions

Mobile and Stationary Combustion

Verified

Yes

Allocation method

Allocation based on the market value of products purchased

Market value or quantity of goods/services supplied to the requesting member

Unit for market value or quantity of goods/services supplied

Please select

Please explain how you have identified the GHG source, including major limitations to this process and assumptions made The GHG sources have been identified using the method of operational control.

Requesting member Robert Bosch GmbH

Scope of emissions Scope 2

Allocation level

Business unit (subsidiary company)

Allocation level detail

The emissions provided are based on SWEP's 2021 revenue from Robert Bosch GmbH. Robert Bosch GmbH represents approximately 4.42% of SWEP's 2021 revenue. 4.42% of SWEP's 2021 Scope 2 emissions is 475.07 metric tonnes of CO2e

Emissions in metric tonnes of CO2e 475.07

Uncertainty (±%)

10

Major sources of emissions Purchased Electricity

Verified

Yes

Allocation method Allocation based on the market value of products purchased

Market value or quantity of goods/services supplied to the requesting member

Unit for market value or quantity of goods/services supplied Please select

Please explain how you have identified the GHG source, including major limitations to this process and assumptions made The GHG sources have been identified using the method of operational control.

Requesting member Schlumberger Limited

Scope of emissions Scope 1

Allocation level

Business unit (subsidiary company)

Allocation level detail

The emissions provided are based on DPC's 2021 revenue from Schlumberger. Schlumberger represents approximately 0.48% of DPC's 2021 revenue. 0.48% of DPC's 2021 Scope 1 emissions is 11.09 metric tonnes of CO2e.

Emissions in metric tonnes of CO2e

11.09

Uncertainty (±%) 10

Major sources of emissions

Mobile and Stationary Combustion

Verified Yes

Allocation method

Allocation based on the market value of products purchased

Market value or quantity of goods/services supplied to the requesting member

Unit for market value or quantity of goods/services supplied

Please select

Please explain how you have identified the GHG source, including major limitations to this process and assumptions made The GHG sources have been identified using the method of operational control.

Requesting member Schlumberger Limited

Scope of emissions Scope 2

Allocation level

Business unit (subsidiary company)

Allocation level detail

The emissions provided are based on DPC's 2021 revenue from Schlumberger. Schlumberger represents approximately 0.48% of DPC's 2021 revenue. 0.48% of DPC's 2021 Scope 2 emissions is 30.68 metric tonnes of CO2e.

Emissions in metric tonnes of CO2e

30.68

Uncertainty (±%)

Major sources of emissions

Purchased Electricity

Verified Yes

Allocation method

Allocation based on the market value of products purchased

Market value or quantity of goods/services supplied to the requesting member

Unit for market value or quantity of goods/services supplied Please select

Please explain how you have identified the GHG source, including major limitations to this process and assumptions made The GHG sources have been identified using the method of operational control.

SC1.2

(SC1.2) Where published information has been used in completing SC1.1, please provide a reference(s).

N/A

SC1.3

(SC1.3) What are the challenges in allocating emissions to different customers, and what would help you to overcome these challenges?

Allocation challenges	Please explain what would help you overcome these challenges
Diversity of product lines makes accurately accounting for each product/product line cost ineffective	Dover's products and customers are diverse and manufacturing occurs in multiple, global locations. Overcoming challenges to allocation would require dedicated manufacturing strategies or detailed life cycle analysis.
Customer base is too large and diverse to accurately track emissions to the customer level	Dover's products and customers are diverse and manufacturing occurs in multiple, global locations. Overcoming challenges to allocation would require dedicated manufacturing strategies or detailed life cycle analysis.

SC1.4

(SC1.4) Do you plan to develop your capabilities to allocate emissions to your customers in the future? No

(SC1.4b) Explain why you do not plan to develop capabilities to allocate emissions to your customers.

Dover's products are diverse and are manufactured in multiple, global locations. Overcoming challenges to allocation would require dedicated manufacturing strategies or detailed life cycle analysis. These activities are not cost effective for the business.

SC2.1

(SC2.1) Please propose any mutually beneficial climate-related projects you could collaborate on with specific CDP Supply Chain members.

SC2.2

(SC2.2) Have requests or initiatives by CDP Supply Chain members prompted your organization to take organizational-level emissions reduction initiatives? No

SC4.1

(SC4.1) Are you providing product level data for your organization's goods or services? No, I am not providing data

Submit your response

In which language are you submitting your response? English

Please confirm how your response should be handled by CDP

	I understand that my response will be shared with all requesting stakeholders	Response permission
Please select your submission options	Yes	Public

Please confirm below

I have read and accept the applicable Terms